

# **About Sagicor**

Established in 1840 as The Barbados Mutual Life Assurance Society, Sagicor is one of the oldest providers of insurance in the Americas. Sagicor offers a wide range of products and services including life and health insurance, annuities, pension administration, property and casualty insurance, asset management, investment and merchant banking, securities brokerage, mutual funds, real estate development, and commercial banking. Sagicor's principal markets are Barbados, Jamaica, Trinidad and Tobago, and the United States of America.

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# **ACRONYMS**

Certain acronyms have been used throughout the management discussion and analysis to substitute phrases.

The more frequent acronyms and associated phrases are set out below.

Acronym	Phrase
AA	Appointed Actuary
AC	Amortised Cost
ECL	Expected Credit Losses
FVOCI	Fair Value through Other Comprehensive Income
FVTPL	Fair Value through Profit and Loss
IAS	International Accounting Standards
IFRS	International Financial Reporting Standards
IFRS 9	International Financial Reporting Standard No.9 – Financial Instruments
MCCSR	Minimum Continuing Capital and Surplus Requirement
OCI	Other Comprehensive Income

#### 1. HIGHLIGHTS

The Sagicor Group continued its strong record of performance and recorded net income of US \$42.6 million for the three-month period ended June 30, 2022, compared to US \$19.5 million for the corresponding period in 2021. Net income attributable to common shareholders was US \$35.3 million compared to US \$9.3 million, for the same period in the prior year an increase of US \$26.0 million. The Group's performance was fuelled by very strong net premium income production in our USA segment. The Group was also impacted by mark-to-market declines on financial instruments due to market volatility occasioned by rising interest rates, inflationary pressures, and geopolitical instability.

For the six-month period ended June 30, 2022, the Group recorded net income of US \$98.5 million, compared to net income of US \$61.1 million for the corresponding period in 2021. Net income attributable to common shareholders was US \$77.1 million compared to US \$40.8 million for the same period in the prior year, an increase of US \$36.3 million. The Group's six-month performance was also fuelled by the very strong net premium production in our USA segment. The Return on Equity¹ was 14.5% (annualised), compared to 7.5% (annualised) for the first half of 2021, reflecting growth in net income for the period.

Total assets grew to US \$10,592.9 million at June 30, 2022, up 7% (US \$701.5 million), from the US \$9,891.4 million reported at June 30, 2021, and reflects the continuing strong sales performance reported during the ensuing period. The Group's book value per share<sup>1</sup> closed at US \$7.51 per share at June 30, 2022, compared to US \$7.57 per share at June 30, 2021.

Overall Group capital remains strong, with the Group closing the first half of 2022 with a Minimum Continuing Capital and Surplus Requirement (MCCSR)<sup>1</sup> of 211%, well above our target capital standards.

The Group's financial results for the three-month and six-month periods ended June 30, 2022, continued to be influenced by the COVID-19 pandemic's residual impact on the economic environment. Sagicor's geographic diversification has helped to mitigate the impact from the risks to any one country's economy. During the pandemic, Sagicor, like other companies has focused on supporting our staff, customers and suppliers, while developing responses to the business disruption. Despite the environment, the Group continued to grow revenues while remaining focused on customer service.

<sup>&</sup>lt;sup>1</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

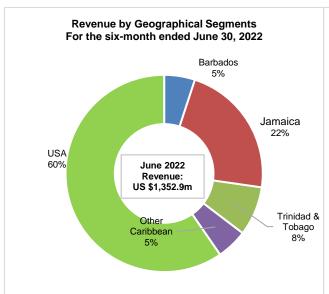
# 2. FINANCIAL SUMMARY

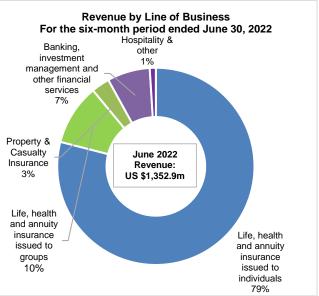
	Thr	ee months en June 30	ded	Six months ended June 30			
(in millions of US \$, unless otherwise noted)	2022	2021	Change	2022	2021	Change	
Profitability							
Group net income	42.6	19.5	118%	98.5	61.1	61%	
Net income attributable to common shareholders	35.3	9.3	280%	77.1	40.8	89%	
Earnings per share:							
Basic earnings	24.7 ¢	6.4 ¢	286%	53.9 ¢	27.9 ¢	93%	
Fully diluted	24.5 ¢	6.3¢	289%	53.3 ¢	27.6 ¢	93%	
Return on shareholders' equity (annualised) <sup>2</sup>	13.1%	3.4%	9.7pts	14.5%	7.5%	7.0 pts	
Revenue		200.0	500/	4.007.0	225.2	740/	
Individual life, health and annuity	550.8	360.3	53%	1,067.0	625.0	71%	
Group life, health and annuity	71.3	74.5	(4%)	141.4	148.7	(5%)	
Property and casualty insurance	21.2	19.6	8%	39.5	38.6	2%	
Banking and investment management	48.4	41.3	17%	93.0	84.5	10%	
Hospitality	10.5	10.9	(4%)	22.0	18.1	22%	
Farming and unallocated revenues  Total revenue	(29.9)	9.7	(408%) 30%	(10.0)	32.8 947.7	(130%)	
Total revenue	672.3	516.3	30%	1,352.9	947.7	43%	
Net Premium Revenue							
Life insurance	118.0	111.8	6%	236.3	228.8	3%	
Annuity	439.2	200.3	119%	824.4	306.9	169%	
Health insurance	42.4	40.7	4%	83.3	80.6	3%	
Property and casualty insurance	13.2	12.1	9%	25.2	24.7	2%	
Total net premium revenue	612.8	364.9	68%	1,169.2	641.0	82%	

<sup>&</sup>lt;sup>2</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

# 2. FINANCIAL SUMMARY, continued

	Thr	ee months en June 30	ded	Si	Six months ended June 30			
(in millions of US \$, unless otherwise noted)	2022 2021		Change	2022	2021	Change		
Financial Position								
Total assets	10,592.9	9,891.4	7%	10,592.9	9,891.4	7%		
Operating liabilities	8,352.8	7,544.6	11%	8,352.8	7,544.6	11%		
Notes and loans payable	683.5	734.1	(7%)	683.5	734.1	(7%)		
Book value per common share <sup>3</sup>	\$7.51	\$7.57	(1%)	\$7.51	\$7.57	(1%)		
Financial strength								
Debt to capital ratio <sup>3</sup>	30.5%	31.3%	0.8 pts	30.5%	31.3%	0.8 pts		
Dividends declared per common share	\$0.05625	\$0.05625	-	\$0.1125	\$0.1125	-		
Dividends paid per common share	\$0.1125	\$0.1125	-	\$0.1125	\$0.1125	-		
Dividend pay-out ratio <sup>3</sup>	45.5%	175.8%	(130.3 pts)	20.9%	40.3%	(19.4 pts)		
Total capital <sup>3</sup>	2,240.9	2,345.5	(4%)	2,240.9	2,345.5	(4%)		
Average common shares outstanding (000's)	143,068	146,171	(2%)	143,068	146,171	(2%)		
Outstanding shares, at end of period (000's)	142,666	145,651	(2%)	142,666	145,651	(2%)		
MCCSR3, at end of period	211%	247%	(36.0 pts)	211%	247%	(36.0 pts)		





<sup>&</sup>lt;sup>3</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

#### 3. GENERAL INFORMATION

#### A. Introduction and Notice

This Management's Discussion and Analysis ("MD&A") contains important information about Sagicor's business and its performance for the three-month and six-month periods ended June 30, 2022 with comparative analysis for the corresponding periods ended June 30, 2021. This MD&A should be read in conjunction with the Company's quarterly financial statements, prepared in compliance with International Accounting Standard ("IAS") 34 – Interim Financial Reporting, in effect on the date of such information.

The following discussion is based on the financial condition and results of operations of Sagicor, unless otherwise specified or indicated. Financial information is presented in millions of United States (US) dollars, unless otherwise indicated. Amounts for subtotals, totals and percentage variances included in tables in this MD&A may not sum or calculate using the numbers as they appear in the tables due to rounding.

#### **B.** General Information

Sagicor Financial Company Ltd. ("Sagicor") ("the Company") (TSX: SFC) is a leading financial services provider with over 180 years of history which operates across the Caribbean and in the United States of America (USA). Sagicor's registered office is located at Clarendon House, 2 Church Street, Hamilton, HM 11, Bermuda, with its principal office located at Cecil F De Caires Building, Wildey, St. Michael, Barbados. Details of Sagicor's holdings and operations are set out in note 4 to the 2021 consolidated financial statements.

Sagicor demutualised in November 2002 and listed its shares on the Barbados Stock Exchange (BSE: SFC), with subsequent listings on the Trinidad and Tobago Stock Exchange (TTSE: SFC) and the London Stock Exchange (LSE: SFI). Sagicor Financial Corporation moved its corporate domicile from Barbados to Bermuda and continued as Sagicor Financial Corporation Limited (SFCL), an exempted company, on July 20, 2016.

On November 27, 2018, Sagicor Financial Corporation Limited entered into a definitive arrangement agreement as amended on January 28, 2019 with Alignvest Acquisition II Corporation ("Alignvest") pursuant to which on December 5, 2019, Alignvest acquired all the shares of Sagicor by way of a scheme of arrangement under the laws of Bermuda, where Sagicor is incorporated, and continued as a Bermuda exempted company under the new name, Sagicor Financial Company Ltd.

The Company now trades on the Toronto Stock Exchange under the symbols "SFC" (shares) and "SFC.WT" (warrants). With a listing on the Toronto Stock Exchange, Sagicor Financial Corporation Limited's common shares, formerly listed on the London and Trinidad and Tobago Stock Exchanges, have ceased trading and have been delisted from the London and the Trinidad and Tobago Stock Exchanges. The former listing on the Barbados Stock Exchange has ceased trading.

Sagicor currently operates in 19 countries and maintains a strong market position in most of the markets where it operates. Sagicor has three reporting operating segments, namely Sagicor Life, Sagicor Jamaica, and Sagicor Life USA.

The principal activities of the Sagicor Group are as follows:

Life and health insurance.

Annuities and pension administration services,

Banking and investment management services,

and its principal operating companies are as follows:

Sagicor Life Inc. (Barbados and Trinidad & Tobago),

Sagicor Life Jamaica Limited (Jamaica),

Sagicor Bank Jamaica Limited (Jamaica),

Sagicor Life Insurance Company (USA),

The Group also underwrites property and casualty insurance and provides hospitality services.

Sagicor's objective is to be a leading insurance and financial services provider of world class products and services to better serve its customers and other stakeholders in its markets. Sagicor is focused on growing its United States (US) business and expanding its banking and asset management business in the Caribbean, where it has strong brand recognition and market shares.

### C. Results of Operations

An understanding of Sagicor's financial condition and the results and related risks of Sagicor's operations for the periods discussed in this MD&A requires an understanding of Sagicor's business. Accordingly, the following discussion should be read in conjunction with the discussion of these and related matters that appear elsewhere in this MD&A, including under the following headings: (i) Key Factors Affecting Results; (ii) Critical Accounting Estimates and Judgments; and (iii) Risk Management.

#### D. Non-IFRS Financial Information

Sagicor reports its financial results and statements in accordance with IFRS. It also publishes certain financial measures that are not based on IFRS ("non-IFRS"). A financial measure is considered a non-IFRS measure if it is presented other than in accordance with the generally accepted accounting principles used for the Group's audited financial statements. These non-IFRS financial measures are often accompanied by and reconciled with IFRS financial measures. For certain non-IFRS financial measures, there are no directly comparable amounts under IFRS. The Group believes that these non-IFRS financial measures provide additional information to better understand the Group's financial results and assess its growth and earnings potential. Sagicor believes these non-IFRS financial measures assist in understanding its ongoing operating results and provide readers with a better understanding of management's perspective on the Group's performance. These measures enhance the comparability of the Group's financial performance from period to period, as well as measure relative contribution to shareholder value.

Since non-IFRS financial measures do not have standardised definitions and meanings, they may differ from the non-IFRS financial measures used by other institutions and should not be viewed as an alternative to measures of financial performance determined in accordance with IFRS. The Group strongly encourages investors to review its financial statements and other publicly filed reports in their entirety and not to rely on any single financial measure. Additional information concerning non-IFRS financial measures can be found in section 10 Non-IFRS financial measures.

### E. Cautionary Statement Regarding Forward-looking Information

This MD&A includes "forward-looking information" and "forward-looking statements" (collectively "forward-looking information") and assumptions about, among other things, Sagicor's business, operations, and financial performance and condition, approved by the board of directors of Sagicor on the date of this MD&A. This forward-looking information and these assumptions include, but are not limited to, statements about Group's objectives and strategies to achieve those objectives, and about its beliefs, plans, expectations, anticipations, estimates, or intentions. Additional information concerning forward-looking information as well as potential risk factors can be found in section 11 Cautionary Statement Regarding Forward-Looking Information

#### F. Additional Information

All documents related to the financial results of Sagicor Financial Company Ltd. are available on the Company's website at Sagicor.com, in the Investor Relations section. Additional information about Sagicor may be found on the SEDAR website at sedar.com, as well as the Company's Annual Information Form, which may be found on the Company's website or the SEDAR website.

The Management's Discussion and Analysis is dated August 11, 2022.

#### 4. CONSOLIDATED GROUP RESULTS

### A. Profitability

Group net income/(loss	Thr	ee months en June 30	ded	Six months ended June 30			
(in millions of US \$)	2022	2021	Change	2022	2021	Change	
Net income/(loss) is attributable to:							
Common shareholders	35.3	9.3	280%	77.1	40.8	89%	
Participating policyholders	(0.2)	0.1	(300%)	(0.4)	-	-	
Non-controlling interest	7.5	10.1	(26%)	21.8	20.3	7%	
Group net income	42.6	19.5	118%	98.5	61.1	61%	

Group net income was very strong and closed the three-month period ended June 30, 2022, at US \$42.6 million compared to US \$19.5 million in the comparative period of the prior year, an improvement of US \$23.1 million (118%).

For the six-month period ended June 30, 2022 group net income totaled US \$98.5 million compared to US \$61.1 million for the corresponding period in 2021, an improvement of US \$37.4 million (61%).

Net income/(loss) attributable to Common shareholders	Thre	ee months en June 30	ded	Six months ended June 30			
(in millions of US \$, unless otherwise noted)	2022	2021	Change	2022	2021	Change	
Sagicor Life	11.8	6.8	74%	18.8	15.1	25%	
Sagicor Jamaica	7.6	7.0	9%	20.2	16.9	20%	
Sagicor Life USA	72.2	16.0	351%	97.9	17.1	473%	
Head office, Other and adjustments	(56.3)	(20.5)	(175%)	(59.8)	(8.3)	(620%)	
Net income/(loss)	35.3	9.3	280%	77.1	40.8	89%	
Earnings per common share (EPS):							
Basic	24.7 ¢	6.4 ¢	286%	53.9 ¢	27.9¢	93%	
Diluted	24.5 ¢	6.3 ¢	289%	53.3 ¢	27.6 ¢	93%	
Return on shareholders' equity (ROE) <sup>4</sup>	13.1%	3.4%	9.7 pts	14.5%	7.5%	7.0 pts	

Net income attributable to common shareholders, for the second quarter of 2022 totaled US \$35.3 million compared to US \$9.3 million for the three-month period ended June 30, 2021, an increase of US \$26.0 million or 280%. The Return on Shareholders' equity<sup>4</sup> (annualised) for the three-month period ended June 30, 2022 was 13.1%, compared to 3.4% for the same period in 2021.

Net income attributable to common shareholders, for the first half of 2022 totaled US \$77.1 million compared to US \$40.8 million for the six-month period ended June 30, 2021, an increase of US \$36.3 million or 89%. The Return on Shareholders' equity<sup>4</sup> (annualised) for the six-month period ended June 30, 2022 was 14.5%, compared to 7.5% for the same period in 2021.

Net income for the three-month and six-month periods ended June 30, 2022 benefited from strong premium production in our USA segment. Total comprehensive income was negatively impacted by mark-to-market declines on financial assets due to rising interest rates.

The Earnings per Share's (EPS - basic) improvement over the prior year is consistent with our results, closing the six-month period ended June 30, 2022, at US \$0.539 per share, compared to US \$0.279 per share for the corresponding period in 2021.

<sup>&</sup>lt;sup>4</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

Refer to the Non-IFRS Financial Information section of this Management's Discussion and Analysis for additional information on the Company's profitability for the six-month period ended June 30, 2022.

#### **B.** Business Growth

Total Revenue	Thre	ee months en June 30	ded	Six months ended June 30			
(in millions of US \$)	2022	2021	Change	2022	2021	Change	
Life and annuity	557.2	312.1	79%	1,060.7	535.7	98%	
Health	42.4	40.7	4%	83.3	80.6	3%	
Property and casualty	13.2	12.1	9%	25.2	24.7	2%	
Net insurance premium	612.8	364.9	68%	1,169.2	641.0	82%	
Net investment income	8.2	107.8	(92%)	92.9	218.9	(58%)	
Gain on derecognition of amortised cost investments	1.2	3.8	(68%)	2.2	5.6	(61%)	
Gain/(loss) on derecognition of assets carried at FVOCI	3.6	(1.3)	377%	4.7	3.4	38%	
Credit impairment losses	(1.9)	2.9	(166%)	(2.3)	3.3	(170%)	
Fees and other revenue	48.4	38.2	27%	86.2	75.5	14%	
Total revenue	672.3	516.3	30%	1,352.9	947.7	43%	
Total Revenue by Operating Segment							
Sagicor Life	130.1	122.4	6%	254.3	252.6	1%	
Sagicor Jamaica	160.1	176.5	(9%)	321.9	341.8	(6%)	
Sagicor Life USA	407.6	206.4	97%	779.8	317.2	146%	
Head office, Other and Adjustments	(25.5)	11.0	(332%)	(3.1)	36.1	(109%)	
Total revenue	672.3	516.3	30%	1,352.9	947.7	43%	

# **Quarterly (three-month period) results**

Total revenue was US \$672.3 million for the second quarter of 2022, an increase of US \$156.0 million (30%) from US \$516.3 million reported for the same period in 2021.

Net insurance premium revenue represented 91% (June quarter 2021 – 71%) of total revenue and closed the period at US \$612.8 million, US \$247.9 million (68%) above the US \$364.9 million reported for the same period in 2021. Net premium revenue from the life and annuity insurance business totalled US \$557.2 million for the three-month period ended June 30, 2022, compared to US \$312.1 million for the same period in 2021, an increase of US \$245.1 million, and reflected significant net premium growth observed in our USA segment (US \$238.0 million period on period).

Net investment income declined by US \$99.6 million (92%) and totalled US \$8.2 million for the three-month period ended June 30, 2022, compared to US \$107.8 million, for the corresponding period in 2021. Net investment income includes realised and unrealised losses on financial assets categorised as FVTPL of US \$106.8 million. The Group was impacted by mark-to-market declines on financial assets, due mainly to rising interest rates and inflation. For the second quarter of 2022, net investment income includes realised and unrealised losses on financial assets carried at FVTPL totalling US \$106.8 million (inclusive of a loss of US \$19.3 million associated with the mark-to-market movements on our investment in Playa Hotels and Resorts). For the second quarter of 2021, net investment income included realised and unrealised gains on financial assets categorised as FVTPL of US \$19.5 million (inclusive of a gain of US \$1.3 million associated with the mark-to-market movements on our investment in Playa Hotels and Resorts).

The Group generated fees and other revenues of US \$48.4 million for the period under review, US \$10.2 million above that reported for the same period in 2021. Hotel revenues increased by US \$3.8 million to close at US \$11.5 million for the three-month period ended June 30, 2022, as worldwide travel is beginning to increase. During the second quarter of 2021, the Group benefited from a foreign exchange gain of US \$1.0 million (June quarter 2022 – loss of US\$2.3 million).

#### Year-to-date (six-month period) results

Total revenue reached US \$1,352.9 million for the first half of 2022, an increase of US \$405.2 million (43%) from US \$947.7 million reported for the same period in 2021.

Net insurance premium revenue represented 86% (six-months period ended June 2021 – 68%) of total revenue and closed the period at US \$1,169.2 million, US \$528.2 million (82%) above the US \$641.0 million reported for the same period in 2021. Net premium revenue from the life and annuity insurance business totalled US \$1,060.7 million for the six-month period ended June 30, 2022, compared to US \$535.7 million for the same period in 2021, an increase of US \$525.0 million, the result of significant net premium growth observed in our USA segment (US \$521.5 million, period on period).

Net investment income declined by US \$126.0 million and totalled US \$92.9 million for the six-month period ended June 30, 2022, compared to US \$218.9 million, for the corresponding period in 2021. For the first half of 2022, net investment income included realised and unrealised losses on financial assets categorised as FVTPL of US \$12.5 million (inclusive of a loss of US \$12.1 million associated with the mark-to-market movements on our investment in Playa Hotels and Resorts). The Group experienced mark-to-market declines on financial assets, due mainly to rising interest rates and inflation. For the first half of 2021, net investment income included realised and unrealised gains on financial assets categorised as FVTPL of US \$43.1 million (inclusive of a gain of US \$15.6 million associated with the mark-to-market movements on our investment in Playa Hotels and Resorts).

The Group generated fees and other revenues of US \$86.2 million for the period under review, which was US \$10.7 million higher than that reported for the same period in 2021. Hotel revenues increased by US \$10.0 million to close at US \$22.6 million for the six-month period ended June 30, 2022. During the first half of 2021, the Group benefited from a foreign exchange gain of US \$6.5 million (six-month period ended June 2022 – loss of US \$3.0 million).

#### C. Benefits

Benefits	Thr	ree months en June 30	ded	Six months ended June 30			
(in millions of US \$)	2022	2021	Change	2022	2021	Change	
Life and annuity							
Policy benefits	125.3	127.5	2%	266.2	254.6	(5%)	
Net change in actuarial liabilities	251.0	165.8	(51%)	511.0	249.0	(105%)	
Total life and annuity	376.3	293.3	(28%)	777.2	503.6	(54%)	
Health	38.5	35.0	(10%)	72.1	64.7	(11%)	
Property and casualty	5.4	4.8	(13%)	12.0	9.3	(29%)	
Net insurance benefits	420.2	333.1	(26%)	861.3	577.6	(49%)	
Interest cost	14.6	10.0	(46%)	27.0	21.0	(29%)	
Total benefits	434.8	343.1	(27%)	888.3	598.6	(48%)	

### Quarterly (three-month period) results

Benefits totalled US \$434.8 million for the three-month period ended June 30, 2022, a US \$91.7 million or 27% increase from the US \$343.1 million reported for the corresponding period in 2021.

Life and annuity benefits totalled US \$376.3 million for the quarter under review compared to US \$293.3 million for the three-month period ended June 30, 2021. Policy benefits (surrenders, deaths, lapses, etc.) decreased by US \$2.2 million when compared to that reported in the June 2021 quarter, mainly observed in our Sagicor Life segment. The net change in actuarial liabilities from 2021 to 2022 represented an increase of US \$85.2 million and was driven by significant new annuity business written by our USA segment.

Total health insurance benefits were US \$38.5 million representing an overall claim to premium ratio (health claims ratio)<sup>5</sup> of 90.8%. In 2021, the Group experienced health insurance benefits of US \$35.0 million and an overall claim to premium ratio<sup>5</sup> of 86.0%. The increase in the health claims ratio was driven by higher claims reported by our Sagicor Life and Jamaica Segments, due to inflation on medical and hospital costs as well as an increase in the use of health

<sup>&</sup>lt;sup>5</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

services, as disruptions associated with the COVID-19 pandemic lessened. Our Jamaica segment was also impacted by a lag in reported claims from the prior year.

Property and casualty claims amounted to US \$5.4 million in 2022, a US \$0.6 million increase from the US \$4.8 million incurred in 2021, the result of higher motor claims.

Interest expense totalled US \$14.6 million for the three-month period ended June 30, 2022, US \$4.6 million above the US \$10.0 million reported for the June 2021 quarter, due to high interest rates.

### Year-to-date (six-month period) results

Benefits totalled US \$888.3 million for the six-month period ended June 30, 2022, a US \$289.7 million or 48% increase from US \$598.6 million reported for the corresponding period in 2021.

Life and annuity benefits totalled US \$777.2 million for the quarter under review of which US \$266.2 million related to current benefits and US \$511.0 million related to net changes in actuarial liabilities. Current benefits, which reflect net policy benefits (surrenders, deaths, lapses, etc.), increased by US \$11.6 million when compared to that reported in the six-month period ended June 2021, mainly due to higher mortality experience in our Sagicor Life Jamaica segment and growth in annuity business in force in our USA segment. The net change in actuarial liabilities from 2021 to 2022 represented an increase of US \$262.0 million and was driven by significant new annuity business written by our USA segment.

Total health insurance benefits were US \$72.1 million representing an overall claim to premium ratio (health claims ratio)<sup>5</sup> of 86.6%. In 2021, the Group experienced health insurance benefits of US \$64.7 million and an overall claim to premium ratio<sup>5</sup> of 80.2%. The increase in the health claims ratio was driven by higher claims reported by our Sagicor Life and Sagicor Jamaica Segments, driven by inflation on medical and hospital costs as well as an increase in the use of health services, as disruptions associated with the COVID-19 pandemic lessened. Our Jamaica segment was also impacted by a lag in reported claims from the prior year.

Property and casualty claims amounted to US \$12.0 million in 2022, a US \$2.7 million increase from the US \$9.3 million incurred in 2021, as a result of higher motor claims.

Interest expense totalled US \$27.0 million for the six-month period ended June 30, 2022, US \$6.0 million above the US \$21.0 million reported for the six-month period ended June 30, 2021 due to higher interest rates.

### D. Expenses and Taxes

Expenses and taxes	Thr	ee months en June 30	ded	Six months ended June 30			
(in millions of US \$)	2022	2021	Change	2022	2021	Change	
Administrative expenses	105.2	85.7	(23%)	195.9	168.6	(16%)	
Commissions and related compensation	35.8	32.3	(11%)	73.2	59.0	(24%)	
Finance costs, depreciation and amortisation	18.5	23.9	23%	36.2	42.9	16%	
Premium, asset and income taxes	37.3	15.1	(147%)	64.9	34.0	(91%)	
Total expenses and taxes	196.8	157.0	(25%)	370.2	304.5	(22%)	

### **Quarterly (three-month period) results**

Expenses and taxes totalled US \$196.8 million for the three-month period ended June 30, 2022, up US \$39.8 million from the amount reported for the corresponding period in 2021.

Administrative expenses totalled US \$105.2 million for the period under review compared to US \$85.7 million for the same period in 2021. The gradual re-opening of the tourism sector and consequent increases in occupancy levels drove a US \$3.2 million increase in hotel expenses. Other operating expenses were higher than the comparative period due to the rise in service fees related to Information Technology platforms supporting certain services.

Commissions and related compensation totalled US \$35.8 million for the three-month period under review, closing US \$3.5 million above the US \$32.3 million reported for the same period in 2021. This increase was primarily observed in our USA segment (US \$5.3 million) and was driven by the increase in annuity business reported by that segment during the period under review. The impact of higher commissions and related expenses in our USA segment was reduced by a decline reported in our Sagicor Life segment of US \$1.5 million.

Finance costs, depreciation and amortisation totalled US \$18.5 million, for the period under review, and was US \$5.4 million below that reported for the second quarter of 2021. In Q2 2021, the company incurred finance costs associated with the early retirement of notes and loans payable.

Sagicor is subject to a variety of direct taxes, with premium and income taxes comprising the main types of tax. Taxes are incurred in the jurisdiction in which the income is generated. Premium tax is customarily a percentage of gross premium revenue, while income tax is usually either a percentage of investment income or a percentage of profits. Sagicor is also subject to an asset tax in Jamaica and Barbados. In Jamaica, the asset tax is levied on insurance, securities dealers and deposit taking institutions at a percentage of adjusted assets held at the end of the year. In Barbados, the asset tax is levied on insurance, deposit taking institutions and credit unions at a percentage of adjusted assets held at the end of the period.

Premium, asset and income taxes were US \$37.3 million for the three-month period ended June 30, 2022, compared to US \$15.1 million in the same period in 2021, an increase of US \$22.2 million. Of the total taxes, income taxes were US \$34.3 million, compared to US \$12.3 million reported for June quarter 2021, an increase of US \$22.0 million, and was largely related to higher net income levels reported during the June 2022 quarter, when compared to the corresponding period in the prior year, primarily in our USA segment.

Earnings from other sources, representing the Group's share of income from associates and joint ventures, totalled US \$1.9 million for the three-month period ended June 30, 2022, compared to US \$3.3 million for the same period in 2021 and was US \$1.4 million below that reported for the same period in the prior year.

#### Year-to-date (six-month period) results

Expenses and taxes totalled US \$370.2 million for the six-month period ended June 30, 2022, up US \$65.7 million from the amount reported for the same period in 2021.

Administrative expenses totalled US \$195.9 million for the period under review compared to US \$168.6 million for the same period in 2021. The gradual re-opening of the tourism sector and consequent increases in occupancy levels drove a US \$6.7 million increase in hotel expenses. Administrative expenses for our Jamaica segment was also impacted by a rise in service fees related to Information Technology platforms supporting certain services as well as higher staff related costs associated with inflation increases and incentive payments.

Commissions and related compensation totalled US \$73.2 million for the six-month period under review, closing US \$14.2 million above the US \$59.0 million reported for the same period in 2021. This increase was primarily observed in our USA segment (US \$14.0 million) and was driven by the increased annuity business reported by that segment during the period under review.

Finance costs, depreciation and amortisation totalled US \$36.2 million, for the period under review, and was US \$6.7 million below that reported for the six-month period ended June 30, 2021. During Q2, 2021, the Company incurred finance costs associated with the early retirement of notes and loans payable.

Sagicor is subject to a variety of direct taxes, with premium and income taxes comprising the main types of tax. Taxes are incurred in the jurisdiction in which the income is generated. Premium tax is customarily a percentage of gross premium revenue, while income tax is usually either a percentage of investment income or a percentage of profits. Sagicor is also subject to an asset tax in Jamaica and Barbados. In Jamaica, the asset tax is levied on insurance, securities dealers and deposit taking institutions at a percentage of adjusted assets held at the end of the year. In Barbados, the asset tax is levied on insurance, deposit taking institutions and credit unions at a percentage of adjusted assets held at the end of the period.

Premium, asset and income taxes were US \$64.9 million for the six-month period ended June 30, 2022, compared to US \$34.0 million in the same period in 2021, an increase of US \$30.9 million. Of the total taxes, income taxes were US \$53.4 million, compared to US \$23.1 million reported for first half of 2021, an increase of US \$30.3 million, and was largely related to higher net income levels reported during the 2022 period, when compared to the corresponding period in the prior year, primarily in our USA segment (increase of US \$26.4 million).

Earnings from other sources totalled US \$4.1 million for the six-month period ended June 30, 2022, compared to US \$16.5 million for the same period in 2021. For the first half of 2022, the Group's share of income from associates and joint ventures totalled US \$4.1 million and was US \$1.7 million below that reported for the same period in the prior year. During the first half of 2021, earnings from other sources included a net gain of US \$10.7 million relating to the partial disposal of our investment in Playa Hotels & Resorts N.V (Playa).

### E. Comprehensive Income

Other comprehensive (loss)/income	Thre	ee months en June 30	ded	Six months ended June 30			
(in millions of US \$)	2022	2021	Change	2022	2021	Change	
Items net of tax that may be reclassified subsequently to income:							
Financial assets measured at fair value through other comprehensive income:							
(Losses)/gains on revaluation	(205.8)	62.3	(430%)	(379.7)	(5.6)	(6,680%)	
(Gains)/losses transferred to income	(2.9)	1.4	(307%)	(3.7)	(3.2)	(16%)	
Net change in actuarial liabilities	103.4	(43.2)	339%	217.1	(8.2)	2,748%	
Cash flow hedges	-	=		-	3.5	(100%)	
Retranslation of foreign currency operations	11.2	(21.7)	152%	14.2	(55.2)	126%	
	(94.1)	(1.2)	(7,742%)	(152.1)	(68.7)	(121%)	
Items net of tax that will not be reclassified subsequently to income:							
Gains on revaluation of owner-occupied property and owner-managed property	-	-	-	-	1.8	(100%)	
Gains on defined benefit plans	4.3	-	-	4.3	-	-	
	4.3	-	-	4.3	1.8	139%	
Other comprehensive loss	(89.8)	(1.2)	(7,383%)	(147.8)	(66.9)	(121%)	

Total comprehensive income	Thre	ee months en June 30	ded	Six months ended June 30			
(in millions of US \$)	2022	2021	Change	2022	2021	Change	
Group net income	42.6	19.5	118%	98.5	61.1	61%	
Other comprehensive loss	(89.8)	(1.2)	(7,383%)	(147.8)	(66.9)	(121%)	
Total comprehensive loss for the period	(47.2)	18.3	(358%)	(49.3)	(5.8)	(750%)	
Total comprehensive loss attributable to:							
Common shareholders	(42.4)	16.6	(355%)	(42.9)	15.0	(386%)	
Participating policyholders	(0.7)	(0.2)	(250%)	(1.2)	(0.3)	(300%)	
Non-controlling interests	(4.1)	1.9	(316%)	(5.2)	(20.5)	75%	
	(47.2)	18.3	(358%)	(49.3)	(5.8)	(750%)	

Items recorded within other comprehensive income arise generally from fair value changes of certain asset classes, from the related movements in actuarial liabilities and from the retranslation of foreign currency operations.

#### **Quarterly (three-month period) results**

During the three-month period ended June 30, 2022, the Group reported net losses on financial assets totalling US \$205.8 million compared to gains of US \$62.3 million for the same period in the prior year and was impacted by mark-to-market declines on financial assets due mainly to rising interest rates and inflation. These losses were offset by gains in the net change in actuarial liabilities reserve of US \$103.4 million (Quarter 2, 2021 – losses totalling US \$43.2 million). Other comprehensive income for the period also included retranslation gains of US \$11.2 million, largely related to the impact of the appreciation of the Jamaican dollar against the United States dollar. During the second quarter of 2021, the Group recorded losses of US \$21.7 million associated with the translation of foreign currency operations for the period ended June 30, 2021.

### Year-to-date (six-month period) results

During the six-month period ended June 30, 2022, the Group reported a net loss on financial assets totalling US \$379.7 million compared to a loss of US \$5.6 million for the same period in the prior year and was impacted by mark-to-market declines on financial assets due mainly to rising interest rates and inflation. This loss was offset by a gain in the net change in actuarial liabilities reserve of US \$217.1 million (Six-month period ended June 30, 2021 – loss of US \$8.2 million). Other comprehensive income for the period also included a retranslation gain of US \$14.2 million, largely related to the impact of the appreciation of the Jamaican dollar against the United States dollar. The Group recorded a loss of US \$55.2 million associated with the translation of foreign currency operations for the corresponding period ended June 30, 2021. This translation loss included the impact of a gain of US \$17.8 million related to our investment in Playa Hotels and Resorts N.V which was recycled to the income statement on disposal.

# 5. RESULTS BY SEGMENT

Sagicor operates its business primarily through three reporting operating segments. These segments are: Sagicor Life, Sagicor Jamaica and Sagicor Life USA. A summary analysis of revenue and net income by operating segment are presented on a three-month and six-month period basis for 2022 and 2021 as follows:

# Second Quarter (three-month period) - June 30

(in millions of US \$)	Sagic	or Life	Sagicor	Sagicor Jamaica		Sagicor Life USA		Head office & other		Adjustments		Total	
	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	
Revenue	130.1	122.4	160.1	176.5	407.6	206.4	(3.0)	19.9	(22.5)	(8.9)	672.3	516.3	
Benefits and expenses	(117.2)	(115.6)	(138.3)	(155.1)	(311.4)	(186.2)	(38.8)	(40.5)	8.4	9.6	(597.3)	(487.8)	
(Loss)/gain arising on business combinations, acquisitions and divestitures	-	-		-	-	-	-	-	-	-	-	-	
Share of operating income of associates and joint ventures	1.0	1.5	0.9	1.8	-	-	-	-	-	-	1.9	3.3	
Segment income/(loss) before tax	13.9	8.3	22.7	23.2	96.2	20.2	(41.8)	(20.6)	(14.1)	0.7	76.9	31.8	
Income taxes	(2.3)	(1.5)	(7.4)	(5.9)	(24.0)	(4.2)	(0.6)	(0.7)	-	-	(34.3)	(12.3)	
Segment net income/(loss)	11.6	6.8	15.3	17.3	72.2	16.0	(42.4)	(21.3)	(14.1)	0.7	42.6	19.5	
Net income/(loss) attributable to shareholders	11.8	6.8	7.6	7.0	72.2	16.0	(42.2)	(21.1)	(14.1)	0.6	35.3	9.3	

### Year-to-date Quarter (six-month period) - June 30

(in millions of US \$)	Sagic	or Life	Sagicor	Jamaica	Sagicor	Life USA	Head o		Adjust	ments	Tot	al
	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021
Revenue	254.3	252.6	321.9	341.8	779.8	317.2	28.1	53.8	(31.2)	(17.7)	1,352.9	947.7
Benefits and expenses	(233.5)	(236.3)	(264.4)	(292.3)	(651.0)	(295.6)	(73.5)	(73.2)	17.3	17.4	(1,205.1)	(880.0)
(Loss)/gain arising on business												
combinations, acquisitions and	-	-	-	(1.6)	-	-	-	12.3	-	-	-	10.7
divestitures												
Share of operating income of	1.9	2.4	2.2	3.4	_	_	_	_	_	_	4.1	5.8
associates and joint ventures	1.5	2.4	2.2	3.4		_		_			7.1	5.0
Segment income/(loss) before tax	22.7	18.7	59.7	51.3	128.8	21.6	(45.4)	(7.1)	(13.9)	(0.3)	151.9	84.2
Income taxes	(4.3)	(3.6)	(17.4)	(13.8)	(30.9)	(4.5)	(0.8)	(1.2)	-	-	(53.4)	(23.1)
Segment net income/(loss)	18.4	15.1	42.3	37.5	97.9	17.1	(46.2)	(8.3)	(13.9)	(0.3)	98.5	61.1
Net income/(loss) attributable to	40.0	15.1	20.2	16.9	97.9	17.1	(45.0)	(0.0)	(42.0)	(0.2)	77.4	40.0
shareholders	18.8	15.1	20.2	16.9	97.9	17.1	(45.9)	(8.0)	(13.9)	(0.3)	77.1	40.8

The performance of these reporting segments for the three-month and six-month periods ended June 30, 2022 compared to the same periods in 2021, is discussed in the following sections.

### A. Sagicor Life

The Sagicor Life segment conducts life, health insurance, property & casualty insurance, pensions, annuities, and asset management services in Barbados, Trinidad and Tobago, Eastern Caribbean, Dutch Caribbean, the Bahamas and Central America. Sagicor Life has a diversified customer base providing financial solutions to both individuals and corporations, mainly through a captive distribution network and local brokers. Sagicor Life's strong corporate image, people, financial strength, and diverse insurance solutions have contributed to Sagicor Life's leading position in the insurance market in the Caribbean.

	Three months ended June 30			Si	x months ende	ed
(in millions of US \$)	2022 2021 Change		2022	2021	Change	
Net premium revenue	98.3	89.3	10%	190.4	184.2	3%
Gains on derecognition of amortised cost assets	0.6	-	-	0.6	-	-
Gains on derecognition of assets carried at FVOCI	0.1	0.2	(50%)	0.2	1.7	(88%)
Interest income earned from financial assets measured at amortised costs and FVOCI	21.7	20.3	7%	42.8	40.9	5%
Other investment income	1.5	3.7	(59%)	3.6	7.2	(50%)
Credit impairment gains	0.3	0.9	(67%)	1.2	1.5	(20%)
Fees and other revenue	1.4	1.7	(18%)	3.2	4.5	(29%)
Inter-segment revenues	6.2	6.3	(2%)	12.3	12.6	(2%)
Total revenue	130.1	122.4	6%	254.3	252.6	1%
Benefits	(84.9)	(84.0)	(1%)	(169.5)	(170.6)	1%
Expenses and taxes	(31.4)	(29.4)	(7%)	(61.6)	(57.3)	(8%)
Depreciation and amortisation	(1.7)	(1.8)	6%	(3.4)	(4.2)	19%
Inter-segment expenses	8.0	(0.4)	300%	1.0	(4.2)	124%
Share of operating income of associates and joint ventures	1.0	1.5	(33%)	1.9	2.4	(21%)
Segment income before taxes	13.9	8.3	67%	22.7	18.7	21%
Income taxes	(2.3)	(1.5)	(53%)	(4.3)	(3.6)	(19%)
Net segment income	11.6	6.8	71%	18.4	15.1	22%
Income attributable to shareholders	11.8	6.8	74%	18.8	15.1	25%
Return on Investments (annualised) <sup>6</sup>	5.7%	6.1%	(0.4 pts)	5.8%	6.2%	(0.4 pts)
Return on Equity (annualised) <sup>6</sup>	7.2%	4.5%	2.7 pts	5.9%	5.0%	0.9 pts
Return on Shareholder's Equity (annualised) <sup>6</sup>	7.4%	4.5%	2.9 pts	6.0%	5.0%	1.0 pts

#### Quarterly (three-month period) results

Despite operating in a challenging economic environment, the Sagicor Life segment generated net income attributable to shareholders of US \$11.8 million for the three-month period ended June 30, 2022, compared to US \$6.8 million in the prior year, an increase of 74%, period on period.

The Sagicor Life segment generated total revenue of US \$130.1 million for the three-month period, which was US \$7.7 million above the US \$122.4 million reported for the second quarter of 2021. This increase was primarily fuelled by growth in net premium revenue, which grew by 10% (US \$9.0 million), with growth observed across all business lines. Net investment income totalled US \$23.2 million, remaining relatively flat, period on period, with the impact of increased interest income being partially reduced by realised and unrealised losses on financial assets carried at FVTPL.

<sup>&</sup>lt;sup>6</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

Benefits incurred for the Sagicor Life segment totalled US \$84.9 million for the three-month period ended June 30, 2022, compared to benefits incurred of US \$84.0 million reported for the corresponding period in 2021.

Barraff (c	Thr	Three months ended			Six months ended		
Benefits		June 30		June 30			
(in millions of US \$)	2022	2021	Change	2022	2021	Change	
Life and annuity							
Policy benefits	44.3	48.6	9%	97.9	98.3	-	
Net change in actuarial liabilities	18.5	16.6	(11%)	30.0	35.2	15%	
Total life and annuity	62.8	65.2	4%	127.9	133.5	4%	
Health	18.4	15.4	(19%)	34.5	29.4	(17%)	
Net insurance benefits	81.2	80.6	(1%)	162.4	162.9	-	
Interest cost	3.7	3.4	(9%)	7.1	7.7	8%	
Total benefits	84.9	84.0	(1%)	169.5	170.6	1%	

Life and annuity benefits totalled US \$62.8 million for the three-month period ended June 30, 2022 (June quarter 2021 – US \$65.2 million). Life and annuity policy benefits (surrenders, deaths, lapses, etc.) closed at US \$44.3 million for the three-month period ended June 30, 2022, a decrease of US \$4.3 million, period on period due to a lower mortality experience for the current period, coupled with lower surrenders and withdrawals. The second quarter of 2021 was impacted by a higher mortality experience as new strains of COVID 19 spread through our key markets. The net change in actuarial liabilities was US \$18.5 million for the three-month period ended June 30, 2022 (June quarter 2021 – US \$16.6 million), closing US \$1.9 million above that reported for the same period in 2021. Net health benefits closed at US \$18.4 million, US \$3.0 million above that reported for the same period in 2021, due to portfolio growth, inflation, together with an increase in the use of health services period on period, as 2021 was impacted by disruptions associated with the COVID-19 pandemic. Interest expense increased marginally by US \$0.3 million, closing at US \$3.7 million for the current period.

Total expenses and taxes for the Sagicor Life segment totalled US \$34.6 million for the three-month period ended June 30, 2022, US \$1.5 million above the US \$33.1 million reported for the same period in 2021. Total expenses closed at US \$32.3 million, slightly higher than that reported for the June quarter 2021 (US \$31.6 million).

#### Year-to-date (six-month period) results

The Sagicor Life segment, for the six-month period ended June 30, 2022, generated net income attributable to shareholders of US \$18.8 million, up 25% (US \$3.7 million) from the US \$15.1 million reported for the first half of 2021. The segment continues to operate in a challenging economic environment as jurisdictions recover from the effects of the pandemic.

The segment generated total revenue of US \$254.3 million for the six-month period, which was US \$1.7 million above the US \$252.6 million reported for the corresponding period in 2021. Net premium revenue totalled US \$190.4 million, closing US \$6.2 million above that reported for the first half of 2021, with growth observed in the net life and health insurance business lines.

Net investment income remained flat, period on period, with the impact of increased interest income being partially reduced by realised and unrealised losses on financial assets carried at FVTPL.

Benefits incurred for the Sagicor Life segment totalled US \$169.5 million for the six-month period ended June 30, 2022, compared to benefits incurred of US \$170.6 million reported for the corresponding period in 2021. Life and annuity benefits totalled US \$127.9 million for the six-month period ended June 30, 2022 (six-month period June 30, 2021 – US \$133.5 million), and includes life and annuity policy benefits (surrenders, deaths, lapses, etc.) of US \$97.9 million, which was slightly below that reported for the same period in 2021. The net change in actuarial liabilities was US \$30.0 million for the six-month period ended June 30, 2022 (six-month period June 30, 2021 – US \$35.2 million), a decline of US \$5.2 million, due to a more favourable lapse experience in the current year.

Health benefits totalled US \$34.5 million for the period under review, US \$5.1 million above the US \$29.4 million reported for the same period in 2021. The increase in health claims was due to portfolio growth, inflation together with an increase in the use of health services period on period, as 2021 was impacted by disruptions associated with the COVID-19 pandemic.

Interest expense decreased marginally by US \$0.6 million resulting from lower unrealised gains on FVTPL assets accruing to policyholders.

Total expenses and taxes for the Sagicor Life segment totalled US \$68.3 million for the six-month period ended June 30, 2022, US \$1.0 million below the US \$69.3 million reported for the same period in 2021. Total expenses decreased by US \$1.7 million to close at US \$64.0 million, compared to the US \$65.7 million reported for the same period in 2021 and reflected reduced inter-segment expenses.

Statement of Financial Position	As of					
(in millions of US \$)	June 30, 2022	December 31, 2021	Change			
Financial investments	1,626.4	1,623.5	=			
Other assets	366.1	348.8	5%			
Inter-segment assets	415.5	416.8	=			
Total assets	2,408.0	2,389.1	1%			
Policy liabilities	1,589.5	1,560.6	2%			
Other liabilities	92.8	84.6	10%			
Inter-segment liabilities	86.7	115.8	(25%)			
Total liabilities	1,769.0	1,761.0	-			
Net assets	639.0	628.1	2%			

Financial investments totalled US \$1,626.4 million (December 31, 2021 - US \$1,623.5 million) and comprised 68% (December 31, 2021 - 68%) of the segment's total assets, and policy liabilities totalled US \$1,589.5 million (December 31, 2021 - US \$1,560.6 million) and comprised 90% (December 31, 2021 - 89%) of the segment's total liabilities at the end of December 2021. Overall, net assets increased by 2% or US \$10.9 million due to retention of segment earnings, and capital injected into the segment of US \$11.0 million during the quarter.

## New initiatives and developments

All territories continued to operate in a challenging economic environment as jurisdictions begin to reopen their economies and seek to recover from the effects of the pandemic. The digitalization of our company continues as we seek to introduce several initiatives in 2022 focused on improving the ability of clients to interact with the organization more easily and efficiently.

We continue to be guided by our vision and remain committed to supporting the communities in which we operate as they continue to navigate the challenging economic environment.

### B. Sagicor Jamaica

The Sagicor Jamaica segment offers life, health, annuity, property and casualty insurance, pension administration services, commercial banking, investment banking, hospitality and real estate investment services in the markets of Jamaica, Cayman Islands, Costa Rica and the United States of America. Sagicor Jamaica's strong brand, together with its wide range of products and highly skilled work force, has allowed it to maintain a leading position in market segments in which it operates. Its commercial banking services are offered through a network of sixteen (16) branches.

	Three months ended June 30			Si	x months ende	ed
(in millions of US \$)	2022	2021	Change	2022	2021	Change
Net premium revenue	88.0	87.0	1%	172.7	172.1	-
Gains on derecognition of amortised cost investments	0.6	3.8	(84%)	1.6	5.6	(71%)
Gains on derecognition of assets carried at FVOCI	1.1	4.1	(73%)	1.6	7.1	(77%)
Interest income earned from financial assets measured at amortised costs and FVOCI	42.5	38.2	11%	83.1	77.0	8%
Other investment income /(expenses)	(11.6)	11.3	(203%)	(12.8)	15.5	(183%)
Credit impairment losses	(0.1)	(1.1)	(91%)	(1.3)	(1.5)	(13%)
Fees and other revenue	39.6	33.2	19%	77.0	66.0	17%
Total revenue	160.1	176.5	(9%)	321.9	341.8	(6%)
Benefits	(64.4)	(91.7)	30%	(117.6)	(163.1)	28%
Expenses and taxes	(68.8)	(58.5)	(18%)	(137.0)	(119.3)	(15%)
Depreciation, amortisation and impairments	(4.8)	(4.5)	(7%)	(9.2)	(9.0)	(2%)
Inter-segment expenses	(0.3)	(0.4)	25%	(0.6)	(0.9)	33%
Loss arising on business combination, acquisitions and divestitures	-	-	-	-	(1.6)	100%
Share of operating income from associates and joint ventures	0.9	1.8	(50%)	2.2	3.4	(35%)
Segment income before taxes	22.7	23.2	(2%)	59.7	51.3	16%
Income taxes	(7.4)	(5.9)	(25%)	(17.4)	(13.8)	(26%)
Net segment income	15.3	17.3	(12%)	42.3	37.5	13%
Income attributable to shareholders	7.6	7.0	9%	20.2	16.9	20%
Return on Investments (annualised) <sup>7</sup>	4.5%	7.3%	(2.8 pts)	5.2%	6.9%	(1.7 pts)
Return on Total Equity (annualised) <sup>7</sup>	7.0%	8.0%	(1.0 pts)	9.8%	8.5%	1.3 pts
Return on Shareholder's Equity <sup>7</sup>	8.0%	7.6%	0.4 pts	10.7%	9.1%	1.6 pts

#### Quarterly (three-month period) results

The Sagicor Jamaica segment reported net income of US \$15.3 million for the three-month period ended June 30, 2022, compared to US \$17.3 million in the prior year, a decline of US \$2.0 million, period on period.

Net income attributable to shareholders was US \$7.6 million for the three-month period ended June 30, 2022, compared to US \$7.0 million for the corresponding period in 2021.

The segment generated total revenue of US \$160.1 million for the second quarter of 2022, compared to US \$176.5 million for the same period in the prior year, representing a decrease of US \$16.4 million or 9%. The decline in total revenue was fuelled primarily by realised and unrealised losses on financial assets carried at FVTPL.

Net premium revenue increased marginally to close at US \$88.0 million. While the annuities business observed a decline in net premium revenue of US \$1.4 million, this decline was offset by improvements in the life, health and property and casualty insurance businesses (US \$2.4 million combined), which gave rise to an overall increase in net

Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

premium revenue.

Interest income was US \$42.5 million for the period under review compared to US \$38.2 million in the corresponding prior period. Other investment income which includes investment gains and losses was a loss of US \$11.6 million, for the period under review, compared to a gain of US \$11.3 million for the same period in the prior year. Unrealised losses on financial assets carried at FVTPL totalled US \$13.6 million for the period under review and were lower than the mark-to-market gains of US \$9.6 million reported in the corresponding period in the prior year, as the segment was impacted by mark-to-market declines on financial assets due mainly to rising interest rates and inflation.

Credit impairment losses for the three-month period ended June 30, 2022 totalled \$0.1 million, compared to impairment losses of US \$1.1 million for the corresponding period in the prior year.

Fees and other revenue closed at US \$39.6 million for the second quarter of 2022, compared to US \$33.2 million for the same period of 2021, an increase of US \$6.4 million or 19%. During the quarter, the segment benefited from higher hotel revenues (US \$3.8 million) as worldwide travel continued to improve following the lifting of travel restrictions associated with the COVID-19 pandemic experienced in 2021. In addition, the segment benefitted from increased fee income on its banking business of US \$1.6 million as economic activity in Jamaica continued to improve.

Benefits totalled US \$64.4 million compared to US \$91.7 million reported for the same period in 2021, a decrease of US \$27.3 million.

Benefits	Three months ended June 30			Six months ended June 30		
(in millions of US \$)	2022	2021	Change	2022	2021	Change
Life and annuity						
Policy benefits	39.9	37.1	(8%)	76.8	71.7	(7%)
Net change in actuarial liabilities	(6.6)	26.2	125%	(17.4)	38.7	145%
Total life and annuity	33.3	63.3	47%	59.4	110.4	46%
Health	20.1	19.6	3%	37.7	35.3	(7%)
Property and casualty	2.1	2.1	-	4.3	3.9	(10%)
Net insurance benefits	55.5	85.0	35%	101.4	149.6	32%
Interest cost	8.9	6.7	(33%)	16.2	13.5	(20%)
Total benefits	64.4	91.7	30%	117.6	163.1	28%

Life and annuity policy benefits (surrenders, deaths, lapses, etc.) totaled US \$39.9 million for the three-month period ended June 30, 2022, an increase of US \$2.8 million over that reported for the same period in 2021 and reflected higher life benefits. The net change in actuarial liabilities was a release of US \$6.6 million for the three-month period ended June 30, 2022, compared to an increase of US \$26.2 million in 2021, a decline of US \$32.8 million and was primarily as a result of increasing market interest rates.

Health benefits for the June 2022 quarter, increased marginally over that reported for the June 2021 quarter.

Interest costs for period under review increased by US \$2.2 million, period on period, and reflected higher interest rates credited.

Expenses and taxes incurred (including segment expenses and income taxes) increased by US \$12.0 million, to close at US \$81.3 million (June quarter 2021 – US \$69.3 million). Hotel expenses increased by US \$3.2 million, stemming from higher occupancy levels associated with increasing worldwide travel. Other operating expenses were higher than the comparative period due to the rise in service fees related to Information Technology platforms supporting certain services. Income taxes increased by US \$1.5 million to close at US \$7.4 million, due to improved performance over the prior year.

Earnings from other sources was a gain of US \$0.9 million for the three-month period ended June 30, 2022, compared to a gain of US \$1.8 million for the same period in 2021, resulting from lower income earned on the joint venture in Costa Rica.

#### Year-to-date (six-month period) results

The Sagicor Jamaica segment reported net income of US \$42.3 million for the six-month period ended June 30, 2022, compared to US \$37.5 million in the prior year, an improvement of US \$4.8 million (13%).

Net income attributable to shareholders was US \$20.2 million for the six-month period ended June 30, 2022, compared to US \$16.9 million for the corresponding period in 2021.

The segment generated total revenue of US \$321.9 million for the first half of 2022, compared to US \$341.8 million for the same period in the prior year, representing a decrease of US \$19.9 million or 6%. The decline in total revenue, period on period, was driven by realised and unrealised losses on financial assets carried at FVTPL.

Net premium revenue was on par with the prior year, closing at US \$172.7 million. The growth in net premium revenue reported for the life and property and casualty insurance businesses offset the declines observed on the annuity and health insurance businesses.

Interest income was US \$83.1 million for the period under review compared to US \$77.0 million in the corresponding prior period. Other investment income which includes investment gains and losses was a loss of US \$12.8 million, for the period under review, compared to a gain of US \$15.5 million for the same period in the prior year. Unrealised losses on FVTPL financial assets totalled US \$17.6 million for the period under review and were lower than the mark-to-market gains of US \$12.8 million reported in the corresponding period in the prior year, as the segment was impacted by mark-to-market declines on financial assets due mainly to increasing interest rates.

Credit impairment losses for the first half of 2022 totalled US \$1.3 million, which was on par with that reported for the corresponding period in 2021.

Fees and other revenue closed at US \$77.0 million for the first half of 2022, compared to US \$66.0 million for the same period of 2021, an increase of US \$11.0 million or 17%. During the 2022 period, the segment benefited from higher hotel revenues (US \$10.0 million) as worldwide travel continued to increase following the lifting of travel restrictions associated with the COVID-19 pandemic experienced in 2021. The segment also benefitted from increased fee income on its banking business as economic activity in Jamaica improved. Foreign exchange losses totalled US \$0.8 million for the first half of 2022 compared to a gain of US \$5.7 million, reported for the same period in 2021, as the Jamaican dollar appreciated against the United States dollar.

Benefits totalled US \$117.6 million compared to US \$163.1 million reported for the same period in 2021, a decrease of US \$45.5 million. Life and annuity policy benefits (surrenders, deaths, lapses, etc.) totaled US \$76.8 million for the sixmonth period ended June 30, 2022, an increase of US \$5.1 million over that reported for the same period in 2021 and reflected higher life benefits. The net change in actuarial liabilities was a release of US \$17.4 million for the sixmonth period ended June 30, 2022, compared to an increase of US \$38.7 million in 2021, a decline of US \$56.1 million and was primarily the result of increasing market interest rates. Health benefits for the first half of 2022, increased by US \$2.4 million, period on period to close at US \$37.7 million as a result of an increase in medical inflation and hospital costs coupled with a lag in reported claims from prior year. Interest costs totalled US \$16.2 million for the period under review, an increase of US \$2.7 million (20%) over the June 2021 period due to higher interest rates.

Expenses and taxes incurred (including segment expenses and income taxes) increased by US \$21.2 million, to close at US \$164.2 million (June 2021 – US \$143.0 million). Hotel expenses increased by US \$6.7 million, stemming from higher occupancy levels associated with increasing worldwide travel. Other operating expenses were higher than the comparative period due to the rise in service fees related to Information Technology platforms supporting certain services as well as higher staff related costs associated with inflation increases and incentive payments. Income taxes increased by US \$3.6 million to close at US \$17.4 million, due to improved performance over the prior year.

Earnings from other sources was a gain of US \$2.2 million for the first half of 2022, compared to a gain of US \$1.8 million for the same period in 2021. During 2021, the segment disposed of its 14.9% equity interest in Playa Hotels and Resorts which gave rise to a loss on the disposal of US \$1.6 million. The impact of this disposal was negated by our share of income earned on the joint venture in Costa Rica totaling US \$3.4 million. For the six-month period ended June 30, 2022, the segment's share of income earned on the joint venture totaled US \$2.2 million, which was US \$1.2 million below that reported in the corresponding period in 2021.

Statement of Financial Position		As of					
(in millions of US \$)	June 30, 2022	December 31, 2021	Change				
Financial investments	2,688.7	2,776.3	(3%)				
Other assets	718.3	654.3	10%				
Inter-segment assets	12.6	12.1	4%				
Total assets	3,419.6	3,442.7	(1%)				
Policy liabilities	820.5	830.2	(1%)				
Other liabilities	1,748.1	1,695.9	3%				
Inter-segment liabilities	1.4	1.8	(22%)				
Total liabilities	2,570.0	2,527.9	2%				
Net assets	849.6	914.8	(7%)				

Overall net assets decreased by 7% (US \$65.2 million) moving from US \$914.8 million as at December 31, 2021 to US \$849.6 million at the end of June 2022. The impact of improved operating results was negated by the impact of mark-to-market losses on FVOCI financial assets as well as dividends declared to shareholders, giving rise to the overall decrease in net assets.

#### **New initiatives and developments**

On February 9, 2022, Sagicor announced that Sagicor Group Jamaica Limited ("SGJ") entered a definitive agreement for the purchase of 100% of the shares of Alliance Financial Services Limited ("AFSL"). Effective April 1, 2022, the purchase of 100% of the shares of AFSL by SGJ was finalised. On April 4, 2022, AFSL resumed its operations, following the successful completion of due diligence procedures and receipt of regulatory approval. The acquisition represents a move into a new business segment and affords the Group an opportunity to expand its product offerings to our customers.

In the second quarter of 2022, Sagicor Group Jamaica through the Sagicor Foundation continued to support the communities in which it operates by aiding several organisations and initiatives, primarily in the areas of health and education. Sagicor Foundation engaged students attending the three early childhood institutions in its Adopt-A-School programme by providing students with screenings for their vision, hearing, and heart function. Additionally, the foundation completed significant renovations at two of the three adopted schools, with work to commence at the third school within the 3rd quarter. The JTA/Sagicor National Athletics Championship, where over 1,000 children aged 7-14 compete in various track and field events over two days, returned in Q2 after a two-year hiatus due to the COVID-19 pandemic. The meet was successfully staged on June 10 and 11, with Sagicor Foundation being heavily involved in the planning and execution, sponsoring \$10 million Jamaican dollars, and providing over 100 Sagicor team members and scholars as volunteers over the two days. Throughout the period, several other donations were also made to various groups, charities and institutions- most notably in the areas of health and education.

### C. Sagicor Life USA

Sagicor USA, Inc. and its operating entity, Sagicor Life Insurance Company, (collectively, Sagicor USA) operate in 45 states and the District of Columbia. Sagicor USA is focused on providing life and annuity products to middle market America through independent producers.

Sagicor USA's current product offerings can be broadly placed in three categories:

- Annuities Annuity offerings are single premium products, which include traditional deferred, multi-year guaranteed (MYGA) and immediate annuities. Sagicor Life Insurance Company's annuities allow customers to accumulate assets at fixed interest rates, with no negative market risk.
- Periodic premium This includes products such as non-participating whole life and indexed universal life. Premiums can be paid on a monthly, quarterly, semi-annual, or annual basis, and products are differentiated based on protection and/or accumulation potential.
- Single premium life This includes an indexed universal life product developed for a retiree demographic
  to transfer wealth and leave a legacy to the next generation, while having access to funds to assist with a
  chronic illness, if needed.

	Three months ended June 30			Si	x months ende	d
(in millions of US \$)	2022	2021	Change	2022	2021	Change
Net premium revenue	417.2	179.2	133%	787.5	266.1	196%
Gains on derecognition of assets carried FVOCI	2.3	(6.4)	136%	2.8	(6.2)	(145%)
Interest income earned from financial assets measured at amortised cost and FVOCI	35.1	21.1	66%	63.2	41.0	54%
Other investment income/(expenses)	(48.6)	11.9	(508%)	(70.4)	18.3	(485%)
Credit impairment (losses)/gains	(2.0)	2.6	(177%)	(2.2)	2.8	(179%)
Fees and other revenue	3.6	(2.0)	280%	(1.1)	(4.8)	(77%)
Total revenue	407.6	206.4	97%	779.8	317.2	146%
Benefits	(281.5)	(164.2)	(71%)	(592.2)	(258.5)	(129%)
Expenses and taxes	(25.4)	(18.7)	(36%)	(50.4)	(33.9)	(49%)
Depreciation and amortisation	(1.0)	(1.2)	17%	(2.0)	(2.3)	13%
Inter-segment expenses	(3.5)	(2.1)	(67%)	(6.4)	(0.9)	(611%)
Segment income before taxes	96.2	20.2	376%	128.8	21.6	496%
Income taxes	(24.0)	(4.2)	(471%)	(30.9)	(4.5)	(587%)
Net segment income	72.2	16.0	351%	97.9	17.1	473%
Income attributable to shareholders	72.2	16.0	351%	97.9	17.1	473%
Return on Investments (annualised)8	(1.4%)	4.8%	(6.2 pts)	(0.4%)	4.4%	(4.8 pts)
Return on Equity (annualised)8	59.1%	23.9%	35.2 pts	42.0%	12.6%	29.4 pts
Return on Shareholder's Equity (annualised) <sup>8</sup>	59.1%	23.9%	35.2 pts	42.0%	12.6%	29.4 pts

### **Quarterly (three-month period) results**

The Sagicor Life USA segment experienced an outstanding performance and reported net income of US \$72.2 million, for the three-month period ended June 30, 2022 compared to US \$16.0 million reported for the same period in the prior year, a US \$56.2 million improvement period on period. Return on Equity<sup>8</sup> was 59.1% (annualised) compared to 23.9% for the quarter ended June 30, 2021 and reflects significant growth in net income for the period under review.

The segment generated revenue of US \$407.6 million for the three-month period ended June 30, 2022, compared to US \$206.4 million reported for the same period in 2021, fuelled by growth in premium revenue. Net premium revenue grew during the second quarter of 2022 to close at US \$417.2 million (first half of 2021 – US \$179.2 million), an increase of US \$238.0 million. This reflects our strategy of focusing on accumulation type products.

Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

Interest income increased by 66% year over year to close at US \$35.1 million, primarily due to the continued strong growth of the investment portfolio resulting from strong sales performance reported during the 2021 financial year.

Other investment income showed a loss of US \$48.6 million, (Q2 2021 – gain of US \$11.9 million), a decrease of US \$60.5 million period on period, and was due to losses on financial assets carried at FVTPL totalling US \$56.0 million (Q2 2021 – gains of US \$9.5 million), consisting of: losses of US \$6.1 million on debt securities, losses of US \$32.4 million on equity securities, and losses of US \$17.5 million on derivative financial instruments.

The losses on debt securities and equity securities (which are predominantly preferred shares which have the characteristics of fixed income instruments) held at FVTPL are primarily due to rising interest rates. The losses on derivative financial instruments are due to declines in equity markets. Losses on the portion of debt, equity and derivative securities backing the actuarial liabilities are offset in the change in actuarial liabilities on the income statement.

Benefits, which reflect net policy benefits (surrenders, deaths, lapses, etc.), interest expense and changes in actuarial liabilities, totalled US \$281.5 million compared to US \$164.2 million reported for the same period in 2021, an increase of US \$117.3 million.

Benefits	Three months ended June 30			Six months ended June 30		
(in millions of US \$)	2022	2021	Change	2022	2021	Change
Life and annuity						
Policy benefits	41.1	41.8	2%	91.4	84.6	(8%)
Net change in actuarial liabilities	239.1	123.2	(94%)	498.5	175.1	(185%)
Total life and annuity	280.2	164.9	(70%)	589.9	259.7	(127%)
Interest cost	1.3	(0.7)	(286%)	2.3	(1.2)	(292%)
Total benefits	281.5	164.2	(71%)	592.2	258.5	(129%)

Life and annuity policy benefits totalled US \$41.1 million, compared to the US \$41.8 million reported for the same period in 2021. The segment reported a net change in actuarial liabilities of US \$239.1 million for the three-month period ended June 30, 2022, compared to US \$123.2 million, for the same quarter in 2021, an increase of US \$115.9 million, and was driven by the significant increase in new annuity business acquired during the quarter.

Total expenses and taxes (including inter-segment expenses and income taxes) totaled US \$53.9 million compared to US \$26.2 million reported for the same period in 2021, an increase of US \$27.7 million, (driven by commissions and income tax). Total expenses for the period were up by US \$7.9 million when compared to the same period in 2021 and was mainly driven by higher sales commissions (US \$5.3 million), associated with the new business growth reported. Income taxes increased by US \$19.8 million, year over year, closing at US \$24.0 million for the second quarter of 2022. This increase was due to the significant improvement in the segment's performance compared to the prior period.

#### Year-to-date (six-month period) results

The Sagicor Life USA segment experienced a strong performance for the period and reported net income of US \$97.9 million, for the six-month period ended June 30, 2022 compared to US \$17.1 million reported in the prior year, for a significant period on period improvement. Reported Return on Equity<sup>8</sup> was 42.0% (annualised) compared to 12.6% for the first half of 2021, reflecting higher net income for the period under review.

The segment generated revenue of US \$779.8 million for the six-month period ended June 30, 2022, compared to US \$317.2 million reported for the same period in 2021, and was fuelled by growth in premium revenue. Net Premium revenue grew by 196% during the first half of 2022 to close at US \$787.5 million (six-month period ended June 2021 – US \$266.1 million), an increase of US \$521.4 million. This reflects our strategy of focusing on accumulation type products. Interest income increased by 54% year over year to close at US \$63.2 million, primarily due to the continued strong growth of the investment portfolio resulting from strong sales performance reported during the 2021 financial year.

Other investment income showed a loss of US \$70.4 million, (Six-month period ended June 2021 – a gain of US \$18.3 million), a decrease of US \$88.7 million year over year, and was due to losses on financial assets carried at FVTPL totalling US \$83.4 million, compared to gains of US \$13.6 million, reported for the six-month period ended June 30, 2021.

Benefits, which reflect net policy benefits (surrenders, deaths, lapses, etc.), interest expense and changes in actuarial liabilities, totalled US \$592.2 million compared to US \$258.5 million reported for the same period in 2021, an increase of US \$333.7 million. Net life and annuity policy benefits totalled US \$91.4 million, compared to the US \$84.6 million reported for the same period in 2021, an increase of US \$6.8 million, primarily due to growth in annuity business inforce. The segment reported a net change in actuarial liabilities of US \$498.5 million for the six-month period ended June 30, 2022, compared to US \$175.1 million, for the same quarter in 2021, an increase of US \$323.4 million, and was driven by the significant increase in new annuity business acquired during 2022.

Total expenses and taxes (including inter-segment expenses and income taxes) totaled US \$89.7 million compared to US \$41.6 million reported for the same period in 2021, an increase of US \$48.1 million, (driven by commissions and income tax). Total expenses for the period were up by US \$21.7 million when compared to the same period in 2021 and was mainly driven by higher sales commissions (US \$14.0 million), associated with the new business growth reported, while other operating expenses increased due to higher inter-segment expenses. Income taxes increased by US \$26.4 million, year over year, closing at US \$30.9 million for the first half of 2022. This increase was due to the significant improvement in the segment's performance compared to the prior period.

Statement of Financial Position		As of					
(in millions of US \$)	June 30, 2022	December 31, 2021	Change				
Financial investments	3,931.2	3,569.3	10%				
Other assets	665.3	664.9	-				
Inter-segment assets	91.1	50.1	82%				
Total assets	4,687.6	4,284.3	9%				
Policy liabilities	3,337.0	3,137.4	6%				
Other liabilities	577.3	532.6	8%				
Inter-segment liabilities	188.1	168.2	12%				
Total liabilities	4,102.4	3,838.2	7%				
Net assets	585.2	446.1	31%				

Overall, the increase in net assets from December 31, 2021 to June 30, 2022 of US \$139.1 million (31%) was primarily the result of the significant improvement in profitability for the period under review coupled with a capital injection of US \$115.0 million during 2022.

Consistent with prior reporting periods, Sagicor Life USA's financial position is dominated by the liabilities it recognizes on its in force life and annuity policy obligations; 81% of total liabilities as of June 30, 2022 (December 31, 2021 - 82%) and the financial investments that support those liabilities (84% of total assets as of June 30, 2022 and 83% of total assets as of December 31, 2021).

Policy liabilities and the supporting financial investments grew by 6% and 10%, respectively for the six-month period, as the impact of new business partially offset the drop in market values of the financial investments due to slightly improving market yields.

#### **New initiatives and developments**

In 2022 and beyond, Sagicor USA will concentrate its focus on providing accumulation and living benefit-focused products throughout a consumer's life cycle, while utilizing technology to create an ease of doing business for new and existing distribution partners. These include an emphasis on annuity and wealth transfer products that offer consumers a measure of certainty in an unsettling economic environment.

Sagicor USA will continue to optimize its investment portfolio, including expanding the breadth of asset classes utilized to increase risk-adjusted returns and improve the asset and liability matching of its insurance portfolio.

#### 6. FINANCIAL POSITION

### A. Capital Adequacy

	June 30, 2022	December 31, 2021
Sagicor Consolidated MCCSR <sup>9</sup>	211%	269%
Sagicor Life Jamaica Limited MCCSR <sup>9</sup>	170%	162%
Sagicor Investments capital base to risk weighted assets <sup>9</sup>	13%	18%
Sagicor Bank capital base to risk weighted assets <sup>9</sup>	13%	14%

### Sagicor Consolidated Capital Adequacy

Capital adequacy is managed at the operating company level. It is calculated by the company's Appointed Actuary (AA) and reviewed by executive management, the audit committee and the board of directors of the company. In addition, the Group seeks to maintain internal capital adequacy at levels higher than the regulatory or internationally recognised requirements.

To assist in evaluating the current business and strategy opportunities, a risk-based capital approach is a core measure of financial performance. The risk-based assessment measure which has been adopted is the Canadian Minimum Continuing Capital and Surplus Requirement ("MCCSR") standard. The minimum standard recommended by the Canadian regulators (when it was in place in Canada) was an MCCSR of 150.0%. A number of jurisdictions in the Caribbean region have no internationally recognised capital adequacy requirements, and in accordance with its objectives for managing capital, Sagicor has adopted the Canadian MCCSR standard. Jamaica and the United States have recognised capital adequacy standards.

Sagicor's consolidated MCCSR is the principal standard of capital adequacy used to assess Sagicor's overall strength. However, because of the variations in capital adequacy standards across jurisdictions, the consolidated result should be regarded as applicable to the life insurers of the Sagicor Group as a whole and not necessarily applicable to each individual segment, insurance subsidiary or insurance subsidiary branch.

### Sagicor Life Jamaica Limited

Sagicor Life Jamaica is governed by the Jamaican MCCSR regime (based on Canadian standards in effect in 2001), which requires an insurer to maintain a minimum ratio of 150%.

### Sagicor Life Insurance Company (USA)

A risk-based capital (RBC) formula and model have been adopted by the National Association of Insurance Commissioners (NAIC) of the United States. RBC is designed to assess minimum capital requirements and raise the level of protection that statutory surplus provides for policyholder obligations. The RBC formula for life insurance companies measures four major areas of risk: (i) underwriting, which encompasses the risk of adverse loss developments and property and casualty insurance product mix; (ii) declines in asset values arising from credit risk; (iii) declines in asset values arising from investment risks, including concentrations; and (iv) off-balance sheet risk arising from adverse experience from non-controlled assets such as reinsurance guarantees for affiliates or other contingent liabilities and reserve and premium growth. If an insurer's statutory surplus is lower than required by the RBC calculation, it will be subject to varying degrees of regulatory action, depending on the level of capital inadequacy.

The RBC methodology provides for four levels of regulatory action. The extent of regulatory intervention and action increases as the ratio of surplus to RBC falls. The least severe regulatory action is the "Company Action Level" (as defined by the NAIC) which requires an insurer to submit a plan of corrective actions to the regulator if surplus falls below 200% of the RBC amount. Sagicor Life USA has maintained all minimum regulatory capital level ratios as of June 30, 2022 and December 31, 2021, respectively.

<sup>&</sup>lt;sup>9</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

### Sagicor Investments Jamaica Limited and Sagicor Bank Jamaica Limited

The capital adequacy and the use of regulatory capital are monitored monthly by management employing techniques based on the guidelines developed by the Financial Services Commission (FSC), the Bank of Jamaica (BOJ), Basel II and the Risk Management and Compliance Unit. The required information is filed with the respective regulatory authorities at stipulated intervals. The Bank of Jamaica and the FSC require each regulated entity to hold the minimum level of regulatory capital, and to maintain a minimum ratio of total regulatory capital to the risk-weighted assets.

The risk-weighted assets are measured by means of a hierarchy of five risk weights classified according to the nature of each asset and counterparty, taking into account, any eligible collateral or guarantees. A similar treatment is adopted for off financial statements exposure, with some adjustments to reflect the more contingent nature of the potential losses. The required capital base to risk weighted assets for both Sagicor Investments and Sagicor Bank is 10% and has been maintained as at June 30, 2022 and December 31, 2021.

### B. Capital

(in millions of US \$)	June 30, 2022	December 31, 2021	Change
Total Capital <sup>10</sup>			
•			
Shareholders' equity	1,071.7	1,134.0	(5%)
Non-controlling interest	485.7	531.7	(9%)
Notes and loans payable	683.5	683.4	-
Total capital <sup>10</sup>	2,240.9	2,349.1	(5%)

The Group deploys its capital resources through its operating activities. These operating activities are carried out by subsidiary companies which are either insurance entities or provide other financial services. The capital is deployed in such a manner as to ensure that subsidiaries have adequate and sufficient capital resources to carry out their activities and to meet regulatory requirements.

The Group's objectives are to (i) to comply with capital requirements established by insurance, banking and other financial intermediary regulatory authorities; (ii) to comply with internationally recognised capital requirements for insurance, where local regulations do not meet these international standards; (iii) to safeguard its ability as a going concern to continue to provide benefits and returns to policyholders, depositors, note-holders and shareholders; (iv) to provide adequate returns to shareholders; and (v) to maintain a strong capital base to support the future development of Group operations.

At June 30, 2022, the Company's capital totalled US \$2,240.9 million, US \$108.2 million below the December 31, 2021 position (US \$2,349.1 million). The company experienced a decrease in Shareholder's equity during the period, largely due mark-to-market declines on our FVOCI financial assets due to rising interest rates and inflation. Dividends declared to shareholders also impacted Shareholder's equity during the period. Notes and loans payable remained on par with that reported at December 31, 2021. Non-controlling interest at June 30, 2022 was US \$46.0 million below that reported at December 31, 2021. On June 13, 2022, a resolution was passed for the wind-up of Jamziv MoBay Jamaica Portfolio Limited ("Jamziv"), a subsidiary of Sagicor Real Estate X-Fund Limited in the Sagicor Jamaica Group. This resulted in the cancellation of a promissory note of US \$37.4 million, issued by holders of the non-controlling interest in Jamziv, and the removal of the non-controlling interest from the statement of financial position. Non-controlling interest was also impacted by dividends declared of US \$13.7 million during the period under review.

<sup>&</sup>lt;sup>10</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

### C. Financial Leverage

	June 30, 2022	December 31, 2021	Change
Debt / capital11	30.5%	29.1%	(1.4 pts)
Debt / equity <sup>11</sup>	43.9%	41.0%	(2.9 Pts)

The Debt to Capital ratio<sup>11</sup> was 30.5% at June 30, 2022, compared to 29.1% as of December 31, 2021. As of June 30, 2022, Sagicor had a debt-to-equity ratio<sup>11</sup> of 43.9%, compared to 41.0% as of December 31, 2021, respectively.

### D. Ratings

Sagicor Financial Company Ltd, its principal operating subsidiaries, and its debt financing vehicle, have been rated by the rating agencies AM Best, Standard and Poor's, or Fitch. The ratings as of the date of issue of this Management Discussion and Analysis are as follows.

	AM Best Rating	S&P Rating	Fitch Rating
Sagicor Life Inc <sup>(a)</sup>			
Financial Strength	A - Stable		
Issuer Credit Rating	a- Stable		
Sagicor Life Jamaica Limited <sup>(a)</sup>			
Financial Strength	B++ Stable		
Issuer Credit Rating	bbb+ Stable		
Sagicor Life Insurance Company (USA) <sup>(a)</sup>			
Financial Strength	A- Stable		
Issuer Credit Rating	a- Stable		
Sagicor Financial Company Ltd			
Issuer Credit Rating	bbb- Stable <sup>(a)</sup>	BB+ (Stable)(b)	BB (Stable)(d)
Senior Unsecured	bbb Stable <sup>(a)</sup>	BB+ (Stable)(c)	BB- (Stable) <sup>(e)</sup>
Sagicor General Insurance Inc <sup>(a)</sup>			
Financial Strength	A- Stable		
Issuer Credit Rating	a- Stable		
Sagicor Reinsurance `Bermuda Ltd <sup>(a)</sup>			
Financial Strength	A- Stable		
Issuer Credit Rating	a- Stable		

(a) Updated November 4, 2021; (b) Updated November 24, 2021; (c) Updated May 3, 2021; (d) Long-term Issuer Default Rating updated December 6, 2021; (e) Updated December 6, 2021.

Sagicor's credit ratings constitute the rating agencies' assessment of Sagicor's ability to meet its payment obligations as they become due. The credit ratings, which may be revised or withdrawn at any time, do not represent a recommendation to buy, sell or hold Sagicor's Common Shares. Each rating agency's credit rating should be evaluated independently of credit ratings issued by other rating agencies.

<sup>11</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

### E. Common Shares, Book Value and Market Capitalization

	June 30, 2022	December 31, 2021	Change
Ni mala an af a annuan ala ana a sutatan dina (million)	440.7	4.42.2	
Number of common shares outstanding (million)	142.7	143.2	-
Share price	US \$5.04	US \$4.91	3%
Market Capitalization (million) <sup>12</sup>	US \$719.0	US \$703.0	2%
Book value per common share <sup>12</sup>	US \$7.51	US \$7.92	(5%)

#### **Outstanding Common Shares**

The authorised share capital of the Company is US \$200,000,000 divided into 10,000,000,000 common shares of US \$0.01 each and 10,000,000,000 preference shares of US \$0.01 each.

The number of issued and outstanding common shares at June 30, 2022 was 142,666,230. During the six-month period ended June 30, 2022, the Company repurchased 1,064,372 (six-month period ended June 30, 2021 – 1,482,121) shares, at a total cost of US \$5.5 million (six-month period ended June 30, 2021 - US \$7.5 million), which were subsequently cancelled. The cost of shares totaling US \$0.01 million (Six-month period ended June 30, 2021 - US \$0.01 million), which were repurchased at the period-end date but not cancelled, has been reflected in treasury shares.

#### Securities convertible, exercisable or exchangeable into common shares

The number of issued and outstanding options at June 30, 2022 was 1,127,019.

The number of issued and outstanding warrants at June 30, 2022 was 34,774,993.

#### **Dividends**

	June 30, 2022	June 30, 2021	Change
Dividends declared and paid during the period, per common share	US \$0.1125	US \$0.1125	-

The Group declared two dividends to common shareholders during the six-month period ended June 30, 2022.

On March 18, 2022, the Board of Directors declared a dividend of US \$0.05625 per share, on issued and outstanding common shares held by registered holders on record at the close of business on April 4, 2022. This dividend was paid on April 25, 2022.

On May 12, 2022, the Board of Directors declared a dividend of US \$0.05625 per share, on issued and outstanding common shares held by registered holders on record at the close of business on May 25, 2022. This dividend was paid on June 15, 2022.

<sup>12</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

### F. Notes and Loans Payable

As of June 30, 2022, Sagicor had US \$683.5 million in notes and loans payable compared to US \$683.4 million as of December 31, 2021.

Summary details of carrying values and fair values of notes and loans payable as of June 30, 2022 and December 31, 2021, respectively are set out in the following table.

June 30, 2022

(in millions of US \$)
Notes and loans payable
5.30% senior notes due 2028 (a)
5.50% unsecured bond due 2022 <sup>(b)</sup>
6.25% unsecured bond due 2022 <sup>(b)</sup>
5.75% unsecured bond due 2023 <sup>(b)</sup>
6.50% unsecured bond due 2023 $^{(b)\&(c)}$
6.75% notes due 2024
Bank loans & other funding instruments
Mortgage loans
Total

Julie 30, 2	ULL	December 51, 2021		
Carrying value	Fair value	Carrying value	Fair value	
541.3	518.1	532.2	570.3	
-	-	32.1	32.4	
-	-	25.1	28.7	
26.5	26.2			
20.0	22.5	-	-	
14.9	15.5	14.3	14.9	
35.3	35.3	33.7	33.7	
45.5	47.6	46.0	48.9	
683.5	665.2	683.4	728.9	

December 31, 2021

#### (a) Senior notes due 2028

On May 13, 2021, Sagicor Financial Company Ltd. issued US \$400 million of senior notes due 2028 (the "New Notes"). The New Notes are due May 13, 2028 and bear interest at an annual rate of 5.30%.

The Company used partial proceeds of the transaction to repurchase US \$318 million principal amount of 8.875% Senior Notes due 2022 (the "Notes") which were issued by its subsidiary, Sagicor Finance 2015 Limited. In May 2021, the Group made a cash tender offer for the Notes and cash tenders totalling US \$130 million were accepted. On August 11, 2021, the Company redeemed all of the remaining US \$188 million principal amount of the 2022 notes at an aggregate redemption price of US \$188 million.

On December 15, 2021, the Group issued an additional US \$150 million principal amount of the New Notes. These New Notes are also due May 13, 2028 and bear interest at an annual rate of 5.30%.

As at June 30, 2022, the Group had, in total, US \$550 million principal amount of the New Notes outstanding.

Pursuant to the terms of the New Notes, the Group may redeem the New Notes under the scenario as summarised below:

Optional Redemption with an Applicable Premium - At any time on or after May 13, 2024, the Group may redeem the New Notes in whole or in part at specified redemption prices, plus accrued and unpaid interest, if any, on the New Notes redeemed, to the applicable date of redemption.

The Group has estimated the fair value of the optional redemption embedded derivative at US \$2.8 million as at June 30, 2022 (US \$11.3 million as at December 31, 2021).

For more details on notes and loans payable, refer to note 9 of the Group's June 30, 2022 Interim financial statements.

(b) On April 27, 2022, these facilities were extended with bond issues in two Tranches, Tranche A up to J\$4,895,140,000 and Tranche B up to US \$26,400,000, carrying annual interest rates of 6.50% and 5.75% respectively. Interest is payable quarterly commencing July 27, 2022. The Tranches mature on May 26, 2023.

(c) At June 30, 2022, Sagicor Investments Jamaica Limited held an investment of US \$13.0 million in Tranche A above (US \$12.5 million as at December 31, 2021).

# G. Liquidity and Capital Resources

The following discussion is qualified by reference to the consolidated statement of cash flows and note 36 of the 2021 audited financial statements.

Liquidity sources immediately available to the Sagicor Group include: (i) existing cash and cash equivalents; (ii) the Group's portfolio of highly rated, highly liquid investments; (iii) cash flow from operating activities which include net premiums receipts, fee income and investment income; and (iv) borrowing facilities. These funds are used primarily to pay current benefits and operating expenses, service the Group's long-term debt, purchase investments to support future benefits and maturing obligations, and for distribution of dividends. Sagicor expects to have sufficient liquidity to fund its operations and to meet its current business plans. However, should the need arise, additional liquidity sources include further bank loans and new issuances of debt or shares in the private or public markets.

#### **Cash Flows**

The following table summarise the Group's cash flows for the three-month and six-month periods ended June 30, 2022 and June 30, 2021, respectively.

(in millions of US \$)	Thre	Three months ended June 30  Six months ended June 30				ed
	2022	2021	Change	2022	2021	Change
Net cash flows:						
Operating activities	135.6	107.0	27%	(132.0)	83.9	(257%)
Investing activities	(13.6)	(5.5)	(147%)	(16.7)	43.7	(138%)
Financing activities	(46.8)	232.0	(120%)	(39.2)	221.2	(118%)
Effect of exchange rate changes	(0.3)	(7.1)	96%	(0.3)	(10.0)	97%
	74.9	326.4	(77%)	(188.2)	338.8	(156%)
Cash and cash equivalents:						
Beginning of period	573.7	559.6	3%	836.8	547.2	53%
End of period	648.6	886.0	(27%)	648.6	886.0	(27%)

#### Second Quarter (three-month period) - Cash flows analysis

For the second quarter of 2022, Sagicor's net cash inflows associated with operating activities was US \$135.6 million compared to inflows of US \$107.0 million for the same period in 2021, the net impact of higher sales particularly in our USA segment.

Sagicor's net cash outflows for investing activities was US \$13.6 million for the three-month period ended June 30, 2022, compared to outflows of US \$5.5 million for the same period in 2021, an increase in outflows of US \$8.1 million. On April 1, 2022, the Group finalized its purchased of 100% interest in Alliance Financial Services Limited. The purchase consideration includes an initial cash consideration of US \$16.8 million and contingent cash consideration of up to US \$22.6 million, based on specified performance criteria.

Sagicor's net cash outflows from financing activities totalled US \$46.8 million for the three-month period ended June 30, 2022, compared to inflows of US \$232.0 million for the same period in 2021, a decrease in inflows of US \$278.8 million. On May 13, 2021, the Company completed an offering of US \$400 million of 5.300% Senior Notes due May 13, 2028. The Company used partial proceeds of the transaction to repurchase US \$130 million aggregate principal amount of its 8.875% Senior Notes due 2022 issued by its subsidiary Sagicor Finance (2015) Limited (the "2022 Notes").

For the three-month period ended June 30, 2022, the effect of exchange rate changes was a loss of US \$0.3 million compared to a loss of US \$7.1 million for the corresponding period in 2021.

### Year-to-date (six-month period) - Cash flows analysis

For the first half of 2022, Sagicor's net cash outflows associated with operating activities was US \$132.0 million compared to inflows of US \$83.9 million for the same period in 2021, the net impact of higher purchases of financial instruments being made in 2022, as the funds obtained from the significant annuity sales in our USA segment were invested in securities.

Sagicor's net cash outflows for investing activities was US \$16.7 million for the six-month period ended June 30, 2022, compared to inflows of US \$43.7 million for the same period in 2021, a decrease in inflows of US \$60.4 million. On April 1, 2022, the Group finalized its purchased of 100% interest in Alliance Financial Services Limited. The purchase consideration includes an initial cash consideration of US \$16.8 million and contingent cash consideration of up to US \$22.6 million, based on specified performance criteria. On January 15, 2021, the Group partially disposed of its investment in Playa. This transaction gave rise to net inflows to the Group of US \$55.2 million.

Sagicor's net cash outflows from financing activities totalled US \$39.2 million for the six-month period ended June 30, 2022, compared to inflows of US \$221.2 million for the same period in 2021, a decrease in inflows of US \$260.4 million. On March 24, 2022, SGJ disposed of 191,913,423 shares of Sagicor Real Estate X-Fund Limited ("X-Fund Limited") representing 4.2% of SFCL's shareholding in the company, for proceeds of US \$10.3 million. During the prior year the Company issued 5.30% senior notes due 2028 in the amount of US \$400 million. The Company used partial proceeds of the transaction to repurchase US \$130 million aggregate principal amount of its 8.875% Senior Notes due 2022 issued by its subsidiary Sagicor Finance (2015) Limited (the "2022 Notes").

For the six-month period ended June 30, 2022, the effect of exchange rate changes was a loss of US \$0.3 million compared to a loss of US \$10.0 million for the corresponding period in 2021.

### 7. FINANCIAL INVESTMENTS

As of June 30, 2022, the Sagicor Group held US \$8,618.0 million of diversified financial assets, compared to US \$8,498.1 million at December 31, 2021, an increase of US \$119.9 million. The Group recorded net investment income of US \$92.9 million for the six-month period ended June 30, 2022, compared to US \$218.9 million for the same period in 2021. The annualized return on investments<sup>13</sup> was 2.2% compared to 5.9% for the same period in 2021. During the first half of 2022 the Group was impacted by mark-to-market declines on financial assets due mainly to rising interest rates and inflation. Since becoming a public company in 2002, Sagicor has had positive and stable investment portfolio performance. As at June 30, 2022, Sagicor held US \$6,385.0 million in debt securities and money market funds (74% of the total financial investments on hand). A summary of net investment income for the three-month and six-month periods ended June 30, 2022 and 2021, is shown below.

Investment Income Summary	Three months ended June 30			Six months ended June 30		
(in millions of US \$, unless otherwise noted)	2022	2021	Change	2022 2021 Chang		
Interest income (AC)	49.4	46.7	6%	97.1	92.5	5%
Interest income (FVOCI)	52.5	33.6	56%	96.7	68.1	42%
Income from FVTPL investments	(95.1)	26.7	(456%)	(103.2)	57.1	(281%)
Other investment income	2.6	1.6	63%	4.9	2.8	75%
Investment expenses	(1.2)	(0.8)	(50%)	(2.6)	(1.6)	(63%)
	8.2	107.8	(92%)	92.9	218.9	(58%)

Each principal operating entity within the Group has an investment policy that provides a framework of maximizing investment yield subject to the management of the Asset Liability Management (ALM) risks and the investment regulations of each country.

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<sup>&</sup>lt;sup>13</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

## A. Carrying Values

The table below shows the carrying value of Sagicor's investment portfolio as of June 30, 2022 and December 31, 2021.

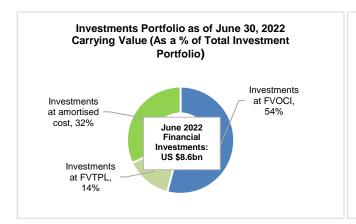
	As of		As of		
(in millions of US \$, except percentages)	June 30, 202	22	December 3	31, 2021	
	Carrying value	% of Total	Carrying value	% of Total	
Investments at FVOCI:					
Debt securities and money market funds	4,631.7	54%	4,481.3	53%	
Equity securities	0.5	-	0.5	-	
	4,632.2	54%	4,481.8	53%	
Investments at FVTPL:					
Debt securities	328.9	4%	283.6	3%	
Equity securities (1)	842.9	10%	889.6	11%	
Derivative financial instruments	4.9	-	26.2	-	
Mortgage loans	23.6	-	24.4	-	
	1,200.3	14%	1,223.8	14%	
Investments at amortised cost:					
Debt securities	1,424.4	17%	1,399.7	17%	
Mortgage loans	462.8	5%	425.5	5%	
Policy loans	157.0	2%	153.9	2%	
Finance loans	577.6	7%	533.5	6%	
Securities purchased for re-sale	37.1	-	68.0	1%	
Deposits	126.6	1%	211.9	2%	
	2,785.5	32%	2,792.5	33%	
Total financial investments	8,618.0	100%	8,498.1	100%	

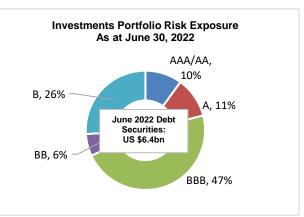
<sup>(1)</sup> Included in equity securities are exchange-traded funds of US \$337.1 million as at June 30, 2022 (US \$446.3 million as at December 31, 2021).

Our debt security portfolios constitute the major asset class of the Group and are reflected in the statement of financial position as follows:

	Δ	As of		
(in millions of US \$)	June 30, 2022	December 31, 2021	Change	
Debt securities and money market funds				
Measured at fair value through other comprehensive income (FVOCI)	4,631.7	4,481.3	3%	
Measured at amortised cost (AC)	1,424.4	1,399.7	2%	
Measured at fair value through income (FVTPL)	328.9	283.6	16%	
Total	6,385.0	6,164.6	4%	
Represented by:				
Government and government-guaranteed debt securities	2,211.4	2,219.0	-	
Collateralised mortgage obligations	835.9	692.6	21%	
Corporate debt securities	3,070.5	2,859.5	7%	
Money market funds	145.2	264.0	(45%)	
Other securities	122.0	129.5	(6%)	
Total	6,385.0	6,164.6	4%	

FVOCI debt securities are held to collect contractual cash flows and to sell periodically to collect gains. These securities primarily support our business in the USA and in Jamaica, where there is reasonable opportunity to realise investment gains. Amortised cost debt securities are held to collect contractual cash flows and are sold infrequently. These securities primarily support our business in the Southern and Eastern Caribbean. FVTPL debt securities are classified as such when the Group insurance or investment contract-holder is credited with the full return on the underlying asset. Debt securities held for trading are also classified as FVTPL. The pie charts below represent a breakdown of the carrying value and risk exposure of Sagicor's consolidated investments portfolio as of June 30, 2022.





# **B. NET INVESTMENT INCOME**

	Three months ended June 30			Six months ended June 30		
(in millions of US \$)	2022	2021	Change	2022	2021	Change
Investment income						
Interest income (amortised cost assets):						
Debt securities	25.4	24.2	5%	49.6	47.2	5%
Mortgage loans	6.2	6.1	2%	12.3	11.9	3%
Policy loans	2.9	2.7	7%	5.8	5.4	7%
Finance loans	13.9	13.5	3%	27.3	27.2	-
Securities purchased for resale	0.7	-	-	1.3	0.3	333%
Deposits, cash and other items	0.3	0.2	50%	0.8	0.5	60%
	49.4	46.7	6%	97.1	92.5	5%
Interest income (FVOCI assets):						
Debt securities and money market funds	52.5	33.6	56%	96.7	68.1	42%
Interest income earned from financial assets measured at amortised cost and FVOCI	101.9	80.3	27%	193.8	160.6	21%
Fair value changes, dividend income and interest income (FVTPL assets):						
Debt securities	(7.7)	8.9	(187%)	(11.4)	9.3	(223%)
Equity securities (a)	(55.4)	12.7	(536%)	(62.1)	33.2	(287%)
Mortgage loans Derivative financial instruments	0.9 (32.9)	0.4 4.7	125% (800%)	1.4 (31.1)	0.8	75% (325%)
Derivative ilitariciai ilistruments	(95.1)	26.7	(456%)	(103.2)	13.8 57.1	(323%)
Investment income:	(93.1)	20.7	(43078)	(103.2)	37.1	(20176)
Other income on financial investments	0.2	0.1	100%	0.4	0.3	33%
Investment property rental income and fair	1.1	0.6	83%	2.0	1.5	33%
value gains	1.1	0.6	63%	2.0	1.5	33%
Other investment income	1.3	0.9	44%	2.5	1.0	150%
Investment comment	2.6	1.6	63%	4.9	2.8	75%
Investment expenses:						
Direct operating expenses of investment property that generated rental income	0.2	0.4	50%	0.9	0.9	-
Other direct investment expenses	1.0	0.4	(150%)	1.7	0.7	(143%)
	1.2	0.8	(50%)	2.6	1.6	(63%)
Other investment (loss)/ income	(93.7)	27.5	(441%)	(100.9)	58.3	(273%)
Net investment income	8.2	107.8	(92%)	92.9	218.9	(58%)
Return on Investments (annualised) <sup>14</sup>	0.4%	5.7%	(5.3 pts)	2.2%	5.9%	(3.7 pts)

<sup>(</sup>a) Included in fair value changes on equity securities is a loss of US \$12.1 million for the six-month period ended June 30, 2022 (a gain of US \$15.6 million for the six-month period ended June 30, 2021) on the interest held in Playa Hotel & Resorts N.V. ("Playa") as a FVTPL investment (see note 20 of the Group's interim financial statements).

Sagicor Financial Company Ltd.

<sup>&</sup>lt;sup>14</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

# C. INSURANCE AND INVESTMENT CONTRACT LIABILITIES

The amount of liabilities held in respect of long-term or recurring insurance or investment contracts is a measure of the quantum of business held from such contracts. The liabilities of such contracts are summarised in the following table.

(in millions of US \$)	June 30, 2022	December 31, 2021	Change
Principal insurance and investment contract liabilities			
Actuarial liabilities	4,994.1	4,792.6	4%
Investment contract liabilities	474.0	468.1	1%
Customer deposits	905.7	881.4	3%
Securities sold for repurchase	620.9	598.3	4%
Other funding instruments	529.6	511.5	4%
Structured product contracts	4.4	4.3	2%
Total	7,528.7	7,256.2	4%

# 8. RISK MANAGEMENT

Sagicor is in the business of taking risks and must manage those risks effectively to generate profitable growth, safeguard its reputation and protect its solvency. In its management of risks, the Group seeks to optimize the relationship between risk and reward across the entire enterprise and to limit possible losses resulting from its risk exposure.

Enterprise Risk Management (ERM) at Sagicor has been ongoing for many years, having appointed its first Chief Risk Officer in 2005. For about a decade, a standardized risk taxonomy and dictionary has been utilized across the Group and group-wide exposures to key financial risks (credit, interest rate, liquidity and currency risks) have been aggregated and reported to the Board. Further, each of the Group's major operating segments has implemented ERM appropriate to the nature, scale and complexity of their operations. Sagicor continues to evolve its ERM especially as it relates to strategic and operational risks.

The Group defines risk as an event that causes a deviation from its strategic plan. Risk is also viewed holistically recognizing that one risk event may cause downside deviations in several business segments but also simultaneously causes upside deviations in one or more other business segments or may also be highly correlated with a second risk event. Lastly, the Group considers risks defined by source (e.g., data breach) as opposed to intermediate (e.g., reputation damage) or ultimate (e.g., lower earnings) outcomes. This not only provides the necessary specific context for risk assessment but also facilitates complete assessment of any and all downstream outcomes resulting from the risk.

Details of the Group's ERM Process, and Roles and Responsibilities are disclosed in the 2021 Annual Report. Updated disclosures of the risks associated with credit losses are included in note 12 to the June 30, 2022, interim financial statements.

# 9. ADDITIONAL INFORMATION

### A. Outlook

The Group's financial results in Q2 2022 reflect an unusual macroeconomic environment. Asset price volatility driven by geopolitical instability, inflationary pressures and rising interest rates created mark-to-market losses on Sagicor's balance sheet. On the other hand, that asset price volatility enabled Sagicor to invest new policyholder funds at robust investment spreads, generating significant net income particularly in our U.S, segment. In the second half of 2022, the effects of global inflation may hamper economic growth in our core markets and may counteract an improving forward outlook for tourism. We anticipate resuming specific guidance with respect to earnings targets when the timing of economic recovery becomes more certain.

### **B.** Economic Environment

Inflation and quantitative tightening were two key economic mechanisms which marred many developed economies during the second quarter of 2022. As the West Texas Intermediate (WTI) crude oil prices ended the second quarter of 2022 at approximately USD 108 per barrel, over the last 12 months ended June 2022, the USA's Consumer Price Index before seasonal adjustments increased by 9.1% - the largest 12-month increase since November 1981. Against this background, the International Monetary Fund (IMF) estimated global growth for 2022 at 3.6% in its April 2022 World Economic Outlook Update. The Bureau of Economic Analysis' third estimate indicated economic activity in the USA contracted by an annual rate of 1.6% during the first quarter of 2022. In addition, the US Labor Department reported the unemployment rate stood at 3.6% as at June 30, 2022. During the second quarter of 2022, the Federal Open Market Committee (FOMC) announced two additional rate hikes in an effort to temper the current inflationary environment. In May 2022, the FOMC implemented a 50-basis points rate hike, further increasing the target range for the federal funds rate to 0.75% to 1%. Subsequently, in June 2022, the FOMC implemented a 75-basis points rate hike, increasing the target range to 1.50% to 1.75%. Chair Powell continues to assure US citizens, the FOMC remains committed to utilizing the tools available to the Fed to combat the current high inflation environment. By the end of the second quarter of 2022, the US equity market entered bear market territory as the S&P 500 Index and Nasdag Composite Index were down 19.96% and 29.23% respectively for the year-to-date period. Additionally, the MSCI Emerging Market Index was down 17.63% for the year-to-date period. At the end of the second quarter of 2022, the 10-year Treasury yield continued its upward trend to 2.98%, up from 1.52% as of December 31, 2021.

The IMF in its Staff Concluding Statement of the Article IV Mission highlighted, real GDP in the Eastern Caribbean Currency Union (ECCU) is projected to grow by 7.5% in 2022. Nevertheless, the Fund highlighted the possibility of the ECCU's inflation rate reaching 5% in 2022. The most recent data from the Central Bank of Barbados at the time of writing estimated Barbados' economy grew by 11.8% during the first quarter of 2022. The Central Bank has credited this level of recovery to a vibrant revival of the tourism sectors which aided private expenditure. In its March 2022 Economic Review, the Central Bank of Barbados maintained its outlook for a double-digit recovery. However, this forecast is hinged on a sustained revival of tourism activity and the acceleration of construction activity and is subject to significant downside risk. The most recent estimate released by the IMF, forecasts Trinidad and Tobago's real economy is expected to grow by 5.5% in 2022. However, this level of recovery is highly dependent on the sustained recovery of the local oil and gas production. In Trinidad and Tobago, headline inflation increased to 5.1% (year-on-year) in April 2022, compared to 4.1% recorded in March 2022. In June 2022, Trinidad and Tobago's Monetary Policy Committee maintained its Repo Rate at 3.5% - where it has stood since March 2020. The Statistical Institute of Jamaica estimated the Jamaican economy grew by 6.4% in the first quarter of 2022 compared to the similar period in 2021. Jamaica's point-to-point inflation rate for the twelve months ending June 2022 stood at 10.9 per cent. During the second quarter of 2022, the Monetary Policy Committee in Jamaica implemented two consecutive, 50 basis points, increases to the Bank of Jamaica's policy rate. Effective June 30, 2022, the Bank of Jamaica's policy interest rates stood at 5.50%.

## C. Impact of COVID-19 Coronavirus

On March 11, 2020, the World Health Organisation declared the emergence of COVID-19 coronavirus, a global pandemic. This pandemic has affected many countries and all levels of society and has affected our economic environment in significant ways. The COVID-19 situation continues to evolve and many of the markets in which Sagicor operates have implemented public health safety protocols. At various stages during the pandemic, most Caribbean countries have shut down air and sea traffic. Similar procedures have also been applied in the United States, Canada and elsewhere. The COVID-19 pandemic has caused significant economic and financial turmoil and uncertainty, both in the U.S. and around the world, and has fuelled concerns that have led to a global recession.

Over two years on from the initial outbreak, the virus remains prevalent across the world, with various mutations extending the uncertainties surrounding economic recoveries. The availability of vaccines has aided recovery efforts.

COVID-19 continues to cause major disruptions in economies within which the Sagicor Group operates. In response to the changing, uncertain economic environment, the Sagicor Group has performed reviews and updated its assumptions, including those related to asset impairment, where necessary. Management has considered the potential impact of the pandemic on actuarial reserves but has concluded that it has not had a significant impact on actuarial assumptions and the valuation of actuarial liabilities of the Group.

The Group continues to monitor the health crisis and the economic impact on its investments, actuarial reserves, customer and trading partners, and the effect on the industries in which it operates. The pandemic may continue to negatively impact levels of new business and the level of policyholder lapses and surrenders, as well as loan and credit card delinquencies.

# D. Quarterly Financial Disclosures

The following table provides a summary of Sagicor's results from continuing operations for the eight most recently completed quarters. A more complete discussion of our historical quarterly results can be found in our interim and annual MD&A for the relevant periods.

(in millions of US \$, unless otherwise noted)	Q2 2022	Q1 2022	Q4 2021	Q3 2021	Q2 2021	Q1 2021	Q4 2020	Q3 2020
Net premium revenue	612.8	556.4	448.7	623.5	364.9	276.1	510.9	264.9
Net investment and other income	59.5	124.2	180.8	158.4	151.4	155.4	163.6	137.3
Total revenue	672.3	680.6	629.5	781.9	516.3	431.5	674.5	402.2
Benefits and expenses	(597.3)	(607.9)	(550.5)	(682.0)	(487.8)	(392.2)	(612.8)	(373.7)
Other	1.9	2.3	(0.5)	2.1	3.3	13.1	(33.4)	(9.2)
Income/(loss) before tax	76.9	75.0	78.5	102.0	31.8	52.4	28.3	19.3
Income tax	(34.3)	(19.1)	(22.1)	(23.0)	(12.3)	(10.8)	(13.9)	(12.7)
Net income/(loss)	42.6	55.9	56.4	79.0	19.5	41.6	14.4	6.6
Income/(loss) attributable to shareholders	35.3	41.8	41.9	50.4	9.3	31.5	29.0	(3.0)
Basic EPS	24.7¢	29.2¢	29.3¢	34.9¢	6.4¢	21.5¢	19.8¢	(2.0) ¢
Diluted EPS	24.5 ¢	28.9¢	28.9¢	34.5¢	6.3¢	21.3¢	19.6¢	(2.0)¢
Return on shareholders' equity (annualised) <sup>15</sup>	13.1%	15.1%	15.1%	18.5%	3.4%	11.6%	10.8%	(1.1%)
Dividends paid per share	5.6 ¢	5.6¢	5.6¢	5.6¢	11.2¢	-	5.6¢	5.6¢
Total assets	10,592.9	10,513.4	10,377.9	10,135.3	9,891.4	9,218.7	9,266.3	8,894.3
Total equity attributable to shareholders	1,071.7	1,125.7	1,134.0	1,134.7	1,102.0	1,100.5	1,109.8	1,062.3
Income/(loss) attributable to shareholders by operating segment:								
Sagicor Life	11.8	7.0	21.8	7.0	6.8	8.3	35.2	8.4
Sagicor Jamaica	7.6	12.6	16.4	27.1	7.0	9.9	11.0	21.3
Sagicor Life USA	72.2	25.8	17.4	23.1	16.0	1.1	8.8	(18.7)
Head office, other & intersegment eliminations	(56.3)	(3.6)	(13.7)	(6.8)	(20.5)	12.2	(26.0)	(14.0)
Total	35.3	41.8	41.9	50.4	9.3	31.5	29.0	(3.0)

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<sup>&</sup>lt;sup>15</sup> Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

### First Quarter 2022

Net income attributable to common shareholders, closed the period at US \$41.8 million compared to US \$31.5 million for the three-month period ended March 31, 2021, an increase of US \$10.3 million. The Group's performance was fuelled by very strong net premium production in our USA segment despite being impacted by mark-to-market declines on financial assets due mainly to increasing interest rates. Return on Equity<sup>16</sup> was 15.1% (annualised), compared to 11.6% (annualised) for the first quarter of 2021, reflecting higher net income for the period.

# Fourth Quarter 2021

Net income attributable to common shareholders, closed the period at US \$41.9 million compared to US \$29.0 million for the three-month period ended December 31, 2020, an increase of US \$12.9 million. The quarter observed increased fee income from the banking business as commercial activity increased. The results for the fourth quarter of 2020 included restructuring expenses related to the retirement of a senior executive.

### Third Quarter 2021

Net income attributable to common shareholders, closed the quarter at US \$50.4 million compared to a loss of US \$3.0 million for the three-month period ended September 30, 2020. Net income benefitted from strong premium production in our USA segment as well as positive net experience through the annual review of actuarial assumptions.

Net income for the period includes gains of US \$8.6 million from our investment in Playa.

During the third quarter of 2020 both group net income and income attributable to shareholders from continuing operations, were adversely affected by the impact of the COVID-19 pandemic on the business. The main contributing factors to the net loss in the prior year were impacted by the strengthening of our actuarial liabilities and our share of net loss related to our associated company investment in Playa Hotels & Resorts, all due to the economic environment occasioned by the pandemic.

## Second Quarter 2021

Net income from continuing operations attributable to common shareholders for the three-month period ended June 30, 2021 was US \$9.3 million compared to net losses of US \$0.3 million, for the same period in the prior year, with substantial net premium revenue growth being observed in our Sagicor Life and Sagicor USA segments. During the second quarter of 2020 both Group net loss and loss attributable to Shareholders, were impacted by significant mark-to-market losses and credit impairment losses, as capital markets responded adversely to the COVID-19 pandemic. Group net income was also impacted by our share of net loss and impairment related to our associated company investment in Playa Hotels and Resorts, all due to the economic environment occasioned by the pandemic.

### First Quarter 2021

Net income from continuing operations attributable to common shareholders for the three-month period ended March 31, 2021 was US \$31.5 million compared to net losses of US \$29.3 million, for the same period in the prior year. The March 2021 results include net gains of US \$25.0 million (Shareholder – US \$26.4 million) emanating from a transaction associated with our investment in Playa Hotels and Resorts (Playa). Included in this amount is a net gain of US \$10.7 million relating to the partial disposal of our investment Playa on January 15, 2021, where the Group's shareholding was reduced from 16% to 6%. In addition, subsequent to this, the Group designated the investment in Playa as an investment at FVTPL and generated mark-to-market gains of US \$14.3 million, based on Playa's share price at March 31, 2021.

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Represents a non-IFRS measure: refer to Section 10 - Non-IFRS Financial Measures in this document for relevant information about such measures.

### Fourth Quarter 2020

Net income from continuing operations attributable to common shareholders for the three-month period ended December 31, 2020 was US \$29.0 million compared to net income US \$11.5 million, for the same period in the prior year. The main contributing factors to the financial performance during the three-month period were the normalisation of new business sales levels across all our geographies, and the positive impact of our asset optimisation efforts in our Sagicor Life segment which gave rise to a release in actuarial liabilities. These positive developments were offset by a further strengthening of reserves for forward-looking assumptions in our United States subsidiary.

### Third Quarter 2020

The Group's financial results for the quarter ended September 30, 2020 continued to be affected by the COVID-19 pandemic.

Against this backdrop the Sagicor Group recorded a net loss from continuing operations attributable to common shareholders of US \$3.0 million compared to net income US \$6.3 million, for the same period in the prior year. The net loss was primarily related to significant strengthening of reserves in our U.S. operation associated with forward-looking assumptions.

### Second Quarter 2020

The Group's financial results for the quarter ended June 30, 2020 were materially affected by the COVID-19 pandemic. On March 11, 2020 the World Health Organisation declared the emergence of COVID-19 coronavirus, a global pandemic. As a response to this public health emergency, governments around the world made significant interventions in response to this threat. Most Caribbean countries shut down air and sea traffic. Similar procedures were also implemented in the United States, Canada and elsewhere. During the three-month period ended June 2020 attempts were made to modify and relax some of the restrictions implemented in the first quarter of the year, however these have yielded mixed results and therefore many of the restrictions continued with a continued slowdown in economic activity.

Against this backdrop the Sagicor Group recorded a net loss from continuing operations attributable to common shareholders of US \$0.3 million compared to net income US \$11.1 million, for the same period in the prior year. The net loss was primarily related to higher Expected Credit Losses (ECLs) losses due to the pandemic as well as an internal reinsurance transaction that resulted in a strengthening of reserves in our U.S. operation. The results also include impairment losses on an associated company.

### E. Key Factors Affecting Results

A variety of factors affect Sagicor's results, including:

- (i) sales of core products and services;
- (ii) life insurance and annuity policy lapse experience;
- (iii) insurance claims experience;
- (iv) investment yields;
- (v) asset default;
- (vi) country inflation and taxes;
- (vii) Sensitivity arising from the valuation of actuarial liabilities:
- (viii) Sagicor's expansion into new geographic markets (in the United States) and product markets (in Jamaica) through portfolio and / or company acquisitions; and
- (ix) the continuing availability of appropriately priced reinsurance treaties for life, health and property and casualty insurance.

### Sales of core products and services

Growth in sales enables Sagicor to allocate its fixed operating expenses over larger revenues and subsequently increases its profitability. The impact is very significant for the Sagicor Life and Sagicor Jamaica operating segments which sell significant amounts of periodic premium life insurance and annuity policies. The pricing of such products is either fixed at the issue of each policy or may limit the extent of cost recovery over the duration of the policy which can extend over decades. Growth in sales enables Sagicor to contain the growth in unit policy operating expenses.

### Lapse experience

With respect to periodic premium life insurance and annuity policies, lapse experience is a factor of profitability. Many of these polices have up-front commission, policy issue and medical underwriting costs which are only recovered in full if the policy is premium paying for the initial years of its duration. If the policy lapses during the initial years, Sagicor will not fully recover its up-front costs and incur a loss on that policy.

For the same reasons that the quantum of sales of insurance policies is an important factor in maintaining insurance policy unit costs of administration, the rates of lapse or termination of inforce policies impacts the policy unit costs incurred. The lower the lapse or termination rate, the more policies are inforce, enabling Sagicor to contain growth in unit policy administrative costs.

# Insurance claims experience

Across all lines of insurance, claims experience is a factor in profitability. In establishing rates of premium, Sagicor provides for appropriate levels of claims experience, be it rates of mortality for life insurance, rates of longevity for annuities, rates of morbidity for disability and health insurance, or rates of contingent losses for property and casualty insurance. Claims rates incurred in excess of pricing have adverse consequences for profitability, and conversely, claims rates incurred at levels below pricing impact profitability positively.

## Investment yields

Across applicable lines of insurance and across financial contracts issued by Sagicor, investment yield is important to the profitability of the Group. Higher investment yields enable Sagicor to achieve higher interest margins (defined as the difference between interest earned and payable) on applicable insurance contracts and financial contracts. With lower investment yields, the interest margins are generally lower and may be eliminated if Sagicor is not able to earn a guaranteed rate of interest which is payable under the insurance or financial contract.

For long-term life insurance and annuity contracts, the Appointed Actuaries within the Group determine each segment's actuarial liabilities at December 31 after factoring in rates of investment return on re-invested assets. These rates, including the ultimate rates of return, affect the quantum of actuarial liability determined, with higher re-investment rates resulting in a lower actuarial liability, and with lower re-investment rates resulting in a higher actuarial liability.

### Asset default

The recognition of an un-anticipated default from an invested asset, may have immediate negative consequences for profitability. Sagicor maintains certain invested assets for which the full return (of capital and of interest) is borne by insurance and /or financial contract-holders. In such instances, Sagicor is generally not exposed to asset default risk. However, for other invested assets, for which Sagicor is exposed to default risk, the default risk may be entirely borne by Sagicor's shareholders, or the risk is shared by Sagicor's shareholders and insurance and /or financial contract-holders. In such instances, the impact on profitability will be negative.

For long-term life insurance and annuity contracts, the Appointed Actuaries within the Group determine each segment's actuarial liabilities at December 31 after factoring in the expected rates of asset default. Should asset default rates over time be lower than expected, profitability is impacted positively. Conversely, if asset default rates over time are higher than expected, profitability is impacted negatively.

### Country inflation and taxes

As with other key factors affecting profitability, changes in the level of country inflation and taxes impact the operating costs of the Sagicor Group, immediately and in the longer term.

Actuaries within the Group determine each segment's actuarial liabilities as of December 31 after factoring in expected levels of operating expenses. Higher inflation and taxation levels result is adverse consequences for profitability and lower inflation and taxation levels result in positive consequences for profitability.

#### Sensitivity arising from the valuation of actuarial liabilities

The estimation of actuarial liabilities is sensitive to the assumptions made. Changes in those assumptions could have a significant effect on the valuation results which are discussed below.

The valuation of actuarial liabilities of life insurance and annuity contracts is sensitive to:

- the economic scenario used,
- · the investments allocated to back the liabilities,
- · the underlying assumptions used, and
- the margins for adverse deviations

Under Canadian accepted actuarial standards, the Appointed Actuary is required to test the actuarial liability under economic scenarios.

### Expansion into new markets and company acquisitions

While Sagicor has endured for over 180 years, its product offerings and geographic markets have evolved. Markets often have different preferences for certain products and any successful venture into new markets need to adapt to market tastes. Sagicor only ventures into new markets or offers new products after extensive research and appraisal.

Company acquisitions has been a strategy employed by the Sagicor Group over the last twenty years. As a result of these acquisitions, Sagicor's assets include goodwill and other intangibles acquired on company acquisitions. As a result of these acquisitions, Sagicor's assets include goodwill and other intangibles acquired on company acquisitions.

### Reinsurance treaties

In order to offer useful insurance coverages to potential customers, the Group holds reinsurance coverages that allow potential policy benefits to exceed amounts which are prudent for Sagicor to undertake the claims risk. Reinsured amounts may be on a per policy basis, (i.e. in excess of a pre-determined insured amount) or may be based on the aggregation of the insured's coverages (i.e. the insured has several policies and the amount reinsured is the aggregate exceeding a pre-determined amount).

## F. Critical Accounting Estimates and Judgments

Certain accounting estimates and judgements are recognised as critical because they require us to make particularly subjective or complex judgments about matters that are inherently uncertain and significantly different amounts could be reported under different conditions or using different assumptions.

Our critical accounting estimates and judgements are described in note 3 to our 2021 audited financial statements. The critical accounting policies and the estimation process include:

- Impairment of financial assets
- The fair value of securities not quoted in an active market.
- Recognition and measurement of intangible assets
- Impairment of intangible assets
- Valuation of actuarial liabilities
- Investment in associate

### G. Changes to Accounting Policies in 2022

There were no new significant accounting standards adopted during the six-month period ended June 30, 2022. Refer to note 2 of the Group's 2021 audited financial statements for more details

# H. Litigation or Other Matters

The Group is subject to various claims, disputes and legal proceedings, as part of the normal course of business. Provision is made for such matters when, in the opinion of management and its professional advisors, it is probable that a payment will be made by the Group, and the amount can be reasonably estimated. In respect to claims asserted against the Group which, according to the principles outlined above, have not been provided for, management is of the opinion that such claims are either without merit, can be successfully defended, cannot be reasonably estimated or will result in exposure to the Group which is immaterial to both the financial position and the results of operations. Details of significant matters have been disclosed in the Group's 2021 audited financial statements.

# I. Share Buyback Programme

During the six-month period ended June 30, 2022, the Company repurchased 1,064,372 (six-month period ended June 30, 2021 – 1,482,121) shares, at a total cost of US \$5.5 million (six-month period ended June 30, 2021 - US \$7.5 million), which were subsequently cancelled. Share capital and share premium in equity have been reduced by the cost of the shares repurchased and commission paid on the transactions. The premium or discount paid on the repurchase of shares has been recorded directly in retained earnings.

The cost of shares totaling US \$0.01 million (six-month period ended June 30, 2021 - US \$0.01 million), which were repurchased at the period-end date but not cancelled, has been reflected in treasury shares.

### J. Related Party Transactions

Note 46 of the 2021 audited financial statements provides additional information on related party transactions.

## K. Board of Directors

The composition of the Board of Directors has been disclosed in the Annual Report for the year ended December 31, 2021. Mr. Timothy Hodgson retired as a director of the Company effective December 31, 2021, bringing the total number of directors to fourteen.

# L. Interest in Playa Hotel & Resorts N.V

During the period ended March 31, 2021, certain transactions took place which resulted in the Group's interest in Playa Hotel & Resorts N.V. ("Playa"), as an associate, being reduced and redesignated as a FVTPL investment.

On January 15, 2021, Playa issued 25,000,000 new ordinary shares for US \$125 million in an underwritten public offering. Concurrent to this transaction, Sagicor Group Jamaica (SGJ) disposed of its shareholding of 20,000,000 ordinary shares of Playa for net cash consideration of US \$96 million. In a public offering held by the Group, 11,499,000 shares of Playa were sold by SGJ at a price of US \$5.00 per share net of commission expenses associated with the public offering. In addition, Sagicor Financial Corporation (SFCL), the intermediate parent company of SGJ, acquired 8,501,000 of Playa's shares from SGJ at a price which was equal to the price offered through the public offering, net of commission expenses.

The Group's shareholding in Playa was reduced from 16% to 6% based on the total of 10,001,000 shares held by SFCL in Playa following these transactions. The transactions gave rise to a net loss of US \$1.6 million on the disposal of 20,000,000 shares by SGJ and a gain by SFCL of US \$12.3 million on remeasurement of the investment in Playa to FVTPL as at March 31, 2021, representing a net gain on the transactions of US \$10.7 million in the three-month period ended March 31, 2021. Subsequent to these transactions, SFCL purchased an additional 950,451 shares in Playa which has increased its interest to 10,951,451 shares representing a 7% shareholding in Playa.

### M. Commitments

- I. Effective June 25, 2020, the Group entered into a letter of credit arrangement with a facility whereby an irrevocable standby letter of credit was issued on behalf of Sagicor Reinsurance Bermuda Ltd. (SRBL) in favour of Sagicor Life Insurance Company, USA, in support of a coinsurance agreement between the two parties. The facility was automatically extended on June 26, 2022. The letter of credit facility is guaranteed by Sagicor Financial Corporation Limited and SRBL.
- II. Effective May 3, 2022, the Group entered into a letter of credit arrangement whereby an irrevocable and unconditional standby letter of credit was issued on behalf of Sagicor Reinsurance Bermuda Ltd. (SRBL). The letter of credit expires on May 4, 2023. A condition of the letter of credit is that it will be automatically extended for periods of one year, without amendment, from the relevant expiration date, unless notice is sent in writing at least six months prior to the relevant expiration date.

Details of the Group's commitments are included in note 21 to the June 2022 interim financial statements.

### N. Reinsurance Agreement

Effective January 1, 2022, Sagicor Life Inc executed a reinsurance arrangement with Sagicor Reinsurance Bermuda Limited ("SRBL"), the Bermuda reinsurance subsidiary of Sagicor Financial Corporation Limited, through a segregated account established and managed by SRBL, and owned by Sagicor Financial Company Ltd. Through this arrangement, SLI has transferred the insurance risks associated with certain life and annuity products relating to its Trinidad & Tobago business to SRBL for a ceding commission. Inter-entity balances have been appropriately eliminated in the interim financial statements.

### O. Acquisition/Disposal of Interests in Subsidiaries

## Sagicor Real Estate X-Fund Limited

On March 24, 2022, Sagicor Group Jamaica Limited ("SGJ") sold 191,913,423 shares of Sagicor Real Estate X-Fund Limited ("X-Fund Limited") to related parties, Sagicor Sigma Global Unit Trust and Sagicor Pooled Investment Fund Limited, at market value. Net proceeds were US \$10.3 million, resulting in a gain of US \$0.8 million.

The disposal of shares represented 4.2% of SFCL's shareholding in X-Fund Limited and SFCL now holds 10.2% of the outstanding shares of X-Fund Limited.

### Alliance Investment Management Limited

On April 25, 2022, SGJ announced that its subsidiary, Sagicor Investments Jamaica Limited, entered into a definitive agreement for the purchase of the securities dealer book of business of Alliance Investment Management Limited (AIML). At June 30, 2022, the transaction had not yet been finalised.

## Alliance Financial Services Limited

On February 9, 2022, Sagicor announced that Sagicor Group Jamaica Limited ("SGJ") had entered a definitive agreement for the purchase of 100% of the shares of Alliance Financial Services Limited ("AFSL"). The arrangement was subject to due diligence and regulatory approval and SGJ applied for relevant licences from the Bank of Jamaica.

Effective April 1, 2022, the purchase of 100% of the shares of AFSL by SGJ was finalised. On April 4, 2022, following the successful completion of due diligence procedures and receipt of regulatory approval, AFSL resumed its operations.

AFSL is a provider of cambio and remittance services in Jamaica. The acquisition represents a move into a new business segment and affords the Sagicor Jamaica Group an opportunity to expand its product offerings to its customers. The purchase consideration includes an initial cash consideration of US \$16.8 million with provision for contingent cash consideration up to US \$22.6 million, based on specified performance criteria.

For more details of the acquisition of Alliance Financial Services Limited refer to note 22 of the Group's June 2022 interim financial statements.

### Jamziv MoBay Jamaica Portfolio Limited

On June 13, 2022, a resolution was passed for the wind-up of Jamziv MoBay Jamaica Portfolio Limited ("Jamziv"), a subsidiary of Sagicor Real Estate X-Fund Limited in the Sagicor Jamaica Group. This resulted in the cancellation of a promissory note of US \$37.4 million, issued by holders of the non-controlling interest in Jamziv, and the removal of the non-controlling interest from the statement of financial position.

## P. Subsequent Events

On August 11, 2022, the Board of Directors of Sagicor Financial Company Ltd. approved and declared a quarterly dividend of US \$0.05625 per common share payable on September 14, 2022, to the shareholders of record at the close of business on August 24, 2022.

# 10. NON-IFRS FINANCIAL MEASURES

**Return on Shareholders' Equity:** IFRS does not prescribe the calculation of return on shareholders' equity and therefore a comparable measure under IFRS is not available. To determine this measure, reported net income/(loss) attributable to shareholders is divided by the total weighted average common shareholders' equity for the period. The quarterly return on shareholders' equity is annualised. This measure provides an indication of overall profitability of the company.

**Return on Total Equity:** IFRS does not prescribe the calculation of return on total equity and therefore a comparable measure under IFRS is not available. To determine this measure, reported group net income/(loss) is divided by the weighted average total equity for the period. The quarterly return on total equity is annualised.

**Return on Investments:** IFRS does not prescribe the calculation of return on Investments therefore a comparable measure under IFRS is not available. Return on investments measures the return on the investments relative to the value of the investments for a period. To determine this measure, two times investment income is divided by the opening financial investments plus the closing financial investments minus the investment income for the period.

**Book value per share:** To determine the book value per share, shareholders' equity is divided by the number of shares outstanding at the period end, net of any treasury shares. All components of this measure are IFRS measures.

**Minimum Continuing Capital and Surplus Requirements (MCCSR):** The MCCSR is a capital adequacy measure for life insurance companies that was established by the Office of the Superintendent of Financial Institutions Canada ("OSFI"). It was used to monitor that insurers maintain adequate capital to meet their financial obligations with 150% being the minimum standard that was recommended by Canadian regulators when it was in effect; companies were expected to establish and meet an internal target greater than 150%. Refer to note 45.2 to the 2021 audited financial statements, for details. IFRS does not prescribe the calculation for the MCCSR, therefore a comparable measure under IFRS is not available.

**Debt-to-capital ratio:** The debt-to-capital ratio is the ratio of notes and loans payable (refer to note 16 to the 2021 audited annual financial statements) to total capital (excluding Participating accounts), where capital is defined as the sum of notes and loans payable and total equity excluding Participating accounts. This ratio measures the proportion of debt a company uses to finance its operations as compared with its capital.

**Debt-to-equity ratio:** The debt-to-equity ratio is the ratio of notes and loans payable (refer to note 16 to the 2021 audited annual financial statements) to total equity (excluding Participating accounts). This ratio measures the proportion of debt a company uses to finance its operations as compared with its equity. IFRS does not prescribe the calculation of debt-to-equity ratio, therefore a comparable measure under IFRS is not available.

**Dividend pay-out ratio:** This is the ratio of dividends paid per share to basic earnings per common share. IFRS does not prescribe the calculation of dividend pay-out ratio, therefore a comparable measure under IFRS is not available.

**Health claims ratio:** This is the ratio of net health claims including the provision for incurred but not reported claims, divided by net health premiums revenue earned for the period under review. The ratio seeks to measure health claims as a percentage of premium income. IFRS does not prescribe the calculation of health claims ratio, therefore a comparable measure under IFRS is not available.

**Total capital:** This measure provides an indicator for evaluating the Company's performance. Total capital is the sum of shareholder's equity, notes and loans payable and non-controlling interest. This measure is the sum of several IFRS measures.

**Market capitalisation:** Market capitalisation is the value a company is traded on the stock market. It is calculated by multiplying the total number of shares by the present share price, at a given date. IFRS does not prescribe the calculation of market capitalization, therefore a comparable measure under IFRS is not available.

Capital base to risk-weighted assets: This capital adequacy measure is based on the guidelines developed by the Financial Services Commission (FSC), the Bank of Jamaica (BOJ), Basel II and the Risk Management and Compliance Unit. The required information is filed with the respective Regulatory Authorities at stipulated intervals. The BOJ and the FSC require each regulated entity to hold the minimum level of regulatory capital, and to maintain a minimum ratio of total regulatory capital to the risk-weighted assets. The risk-weighted assets are measured by means of a hierarchy of five risk weights classified according to the nature of each asset and counterparty, taking into account any eligible collateral or guarantees. IFRS does not prescribe the calculation for Capital base to risk-weighted assets, therefore a comparable measure under IFRS is not available.

# 11. CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING INFORMATION

This forward-looking information and these assumptions include, but are not limited to, statements about the Company's objectives and strategies to achieve those objectives, and about its beliefs, plans, expectations, anticipations, estimates, or intentions. Information included in this MD&A that is not a statement of historical fact is forward-looking information. When used in this MD&A, words such as "believes," "may," "will," "estimate," "would," "should," "shall," "plans," "assumes," "continue," "outlook," "could," "anticipates," "intends," "expects," and words of similar import, are intended to identify statements containing forward-looking statements. These statements appear throughout this MD&A. Such forward-looking statements are based on Sagicor's estimates, assumptions, strategies and projections and subject to known and unknown risks, uncertainties and other factors, all of which are difficult to predict and many of which are beyond its control and which may cause actual results, events or developments to be significantly different from any future results, events or developments expressed or implied by such forward-looking statements.

Risk factors include, but are not limited to, the following: fluctuations in the fixed income markets may adversely affect Sagicor's profitability and financial condition; the success of Sagicor's operations in the United States depends on Sagicor's ability to grow its business; Sagicor's financial targets may prove materially inaccurate or incorrect; Sagicor's exposure to the credit risk of its counterparties could adversely affect its profitability; differences between actual claims experience and estimated claims at the time the product was priced may result in increased losses, and so Sagicor's policy reserves may be insufficient to cover actual policy benefits; Sagicor could be forced to sell investments at a loss to cover policyholder withdrawals; Sagicor's risk management policies and procedures could leave Sagicor exposed to unidentified or unanticipated risks, which could negatively affect Sagicor's business or result in losses; illiquidity of certain investment assets may prevent Sagicor from selling investments at fair prices in a timely manner; Sagicor's fiduciary relationship with certain counterparties could adversely affect its profitability; a prolonged labour dispute could hurt Sagicor's business; disease outbreaks may negatively impact the performance of Sagicor and its subsidiaries; a failure to successfully integrate Sagicor's acquisitions could adversely affect Sagicor's operations and profitability; a failure to successfully execute current and future strategic acquisitions could adversely affect Sagicor's profitability; Sagicor's business is highly regulated and subject to numerous laws and regulations; litigation and regulatory proceedings outcomes could adversely affect Sagicor's business; companies in the financial services industry are sometimes the target of law enforcement investigations and the focus of increased regulatory scrutiny; there may be adverse consequences if the status of Sagicor's independent contractors is successfully challenged; failures to implement or comply with legally required anti-money laundering practices could subject Sagicor to sanctions and/or criminal and civil penalties; the amount of statutory capital that Sacicor's insurance subsidiaries have and the amount of statutory capital that they must hold to maintain their financial strength and credit ratings and meet other requirements can vary significantly from time to time and are sensitive to factors outside of Sagicor's control; a failure to maintain adequate levels of surplus capital may result in increased regulatory scrutiny or a downgrade by the private rating agencies; Sagicor's financial condition may be adversely affected by geopolitical events; Sagicor operates in a highly competitive industry; Sagicor faces significant competition mainly from national and regional insurance companies and from self-insurance, and Sagicor also faces competition from global companies - this competition could limit Sagicor's ability to gain or maintain its position in the industry and could materially adversely affect its business, financial condition and results of operations; brokers that sell Sagicor's products may sell insurance products of Sagicor's competitors and such brokers may choose not to sell Sagicor's products; computer viruses, network security breaches, disasters or other unanticipated events could affect Sagicor's data processing systems or those of its business partners and could damage Sagicor's business and adversely affect its financial condition and results of operations; a financial strength downgrade in Sagicor's A.M. Best ratings or any other negative action by a rating agency may increase policy surrenders and withdrawals, adversely affect relationships with advisors and negatively affect Sagicor's financial condition and results of operations; the unpredictable nature of the property and casualty insurance industry may cause fluctuations in Sagicor's results: Sagicor may be unable to reinsure risks on terms that are commercially reasonable or satisfactory to Sagicor, or Sagicor's reinsurers may fail to meet assumed obligations, increase rates, or be subject to adverse developments, negatively affecting Sagicor's business, financial condition and result of operations; Sagicor's business model depends on the performance of various third parties including actuarial consultants and other service providers; negative publicity in the insurance industry could adversely affect Sagicor, Sagicor depends on key personnel, and if they were to leave Sagicor, Sagicor might have an insufficient number of qualified employees; Sagicor is highly dependent upon economic, political and other conditions and developments in Barbados, Jamaica, Trinidad and Tobago, the United States and the other jurisdictions in which it operates; Sagicor's financial condition and operating results may be adversely affected by foreign exchange fluctuations; foreign exchange controls may restrict Sagicor's ability to receive distributions from its subsidiaries and any such distributions may be subject to foreign withholding taxes; catastrophes and weather-related events, such as hurricanes, may adversely affect Sagicor; disease outbreaks may negatively impact the performance of Sagicor and its subsidiaries; the performance of Sagicor's group life insurance may be adversely affected by the characteristics of the employees insured or through unexpected

catastrophic events such as natural disasters; Sagicor's credit ratings may be reduced, which may adversely affect Sagicor; Sagicor may be subject to Bermuda tax; Bermuda's compliance with the Organization for Economic Cooperation and Development international tax standards could subject Sagicor to additional taxes; legislation enacted in Bermuda in response to the European Union's review of harmful tax competition could adversely affect Sagicor's operations and financial condition; any additional taxes resulting from changes to tax regulations or the interpretation thereof in countries in which it does business could negatively impact Sagicor's financial condition; Sagicor Financial Company Ltd. is a holding company and is dependent upon distributions from subsidiaries to pay taxes and other expenses.

Additional information about material risk factors that could cause actual results to differ materially from expectations and about material factors or assumptions applied in making forward-looking statements may be found in this MD&A under "Risk Management", "Key Factors Affecting Results," and "Critical Accounting Estimates and Judgements" and in the "Financial Risk" and "Insurance Risk" notes to the consolidated financial statements. The forward-looking statements in this document are, unless otherwise indicated, stated as of the date hereof and are presented for the purpose of assisting investors and others in understanding our financial position and results of operations, our future operations, as well as our objectives and strategic priorities, and may not be appropriate for other purposes. We do not undertake to update any forward-looking statements, except as required by law.